



Savings | Choice | Service

LAB ANIMAL FEED AND SUPPLIES

REQUEST FOR SUPPLIER QUALIFICATIONS NUMBER 2022-406

Request for Supplier Qualification Issued On: September 13, 2022

Proponent's Information & OTP Demonstration Session: 2:00 pm on September 19, 2022

Proponent's Deadline to Submit Questions: 5:00 pm on September 30, 2022

**Proponent's Deadline to Submit Questions Related to
Addenda & Question and Answer Documents:** 5:00 pm on October 11, 2022

Closing Date: 2:00:00 pm on October 24, 2022, local time in Toronto, Ontario, Canada

All times specified in this RFSQ timetable are local times in Toronto, Ontario, Canada.
Please refer to Section 5.1.1 for the complete RFSQ timetable.

OECEM shall not be obligated in any manner to any Proponent whatsoever until a written Master Agreement has been duly executed with a Supplier.

TABLE OF CONTENTS

PART 1 – INTRODUCTION	5
1.1 Objective of this RFSQ	5
1.2 Supplier Expertise.....	5
1.3 Overview of OEMC.....	5
1.4 OEMC Customers.....	6
1.5 Use of OEMC Master Agreements	6
1.6 OEMC Geographical Zones.....	6
1.7 The Ontario Broader Public Sector Procurement Directive.....	7
1.8 Trade Agreements.....	7
1.9 Rules of Interpretation.....	7
PART 2 – THE DELIVERABLES	8
2.1 Project Overview/Objectives	8
2.2 Reseller Authorization.....	8
2.3 Quality Assurance.....	9
2.6 Bio-security Programs.....	10
2.7 Implementation & Ongoing support	10
2.8 Inventory Management and Delivery	10
2.9 Storage & Handling Procedures	11
2.10 Volume.....	11
2.11 Product Price List.....	11
2.12 Product Samples	12
2.13 Training and Knowledge Transfer.....	12
2.14 Product Labeling and Information	12
2.15 Order Management.....	12
2.15.1 Minimum Order.....	13
2.15.2 Order Confirmation	13
2.15.3 Order Changes and/or Cancellation	13
2.15.4 Coordinating Bulk Ordering.....	13
2.15.5 E-Commerce.....	13
2.16 Product Warranty.....	13
2.17 Recalled Products.....	13
2.18 Delivery.....	14
2.18.1 Special Handling.....	14
2.18.2 Delivery Lead Times	14
2.18.3 Back Orders.....	14
2.18.4 Product Substitution.....	14
2.18.5 Damaged or Defective Shipment.....	14
2.18.6 Returns.....	15
2.18.7 Discontinued Products.....	15
2.19 Invoicing.....	15
2.19.1 Payment Terms and Methods.....	15
2.19.2 Electronic Fund Transfer.....	15
2.20 Support to Customers.....	15
2.21 Health and Safety	16
2.22 Environmental and Sustainability Considerations	16
2.23 Social Procurement	16
2.24 Disaster Recovery and Business Continuity	16
2.25 Electrical Requirements.....	Error! Bookmark not defined.
2.26 Licences, Right to Use and Approvals	16
PART 3 – EVALUATION OF PROPOSALS	17
3.1 Stages of Proposal Evaluation.....	17
3.2 Stage I – Review of Qualification Responses (Pass/Fail)	17
3.3 Stage II – Technical Response	17
3.4 Stage III – Tie Break Process	18
3.5 Stage IV – Negotiations	18
3.6 Stage V – Master Agreement Finalization.....	19
PART 4 – MASTER AGREEMENT STRUCTURE AND MANAGEMENT	20
4.1 Master Agreement Structure.....	20
4.1.1 No Contract until Execution of Written Master Agreement.....	20
4.1.2 Customer’s Usage of Master Agreements	20

4.1.3	No Guarantee of Volume of Work or Exclusivity of Master Agreement.....	21
4.2	Optional Process to add Other Products and/or Related Services	21
4.3	OECM Geographical Zones.....	21
4.4	OECM Cost Recovery Fee	22
4.5	Saving Calculation	23
4.6	Financial Administration Act Section 28.....	23
4.7	Supplier Management Support to OECM.....	23
4.7.1	Master Agreement Award and Launch.....	24
4.7.2	Promoting OECM Master Agreements.....	24
4.7.3	Supplier's Performance Management Scorecard	25
4.7.4	OECM's Supplier Recognition Program.....	25
4.7.5	Reporting to OECM.....	25
PART 5 – TERMS AND CONDITIONS OF THE RFSQ PROCESS		26
5.1	General Information and Instructions.....	26
5.1.1	RFSQ Timetable	26
5.1.2	Proponent's Information and OTP Demonstration Session.....	26
5.1.3	Proponent to Follow Instructions.....	27
5.1.4	OECM's Information in RFSQ Only an Estimate.....	27
5.1.5	Proponent's Costs	27
5.2	Communication after RFSQ Issuance.....	27
5.2.1	Communication with OECM.....	27
5.2.2	Proponent to Review RFSQ.....	27
5.2.3	Proponent to Notify	28
5.2.4	All New Information to Proponents by way of Addenda	28
5.3	Proposal Submission Requirements.....	29
5.3.1	General.....	29
5.3.2	Proposal in English	29
5.3.3	Proposal Submission Requirements.....	29
5.3.4	Other Proposal Considerations.....	30
5.3.5	Proposal Receipt by OECM.....	30
5.3.6	Withdrawal of Proposal.....	30
5.3.7	Amendment of Proposal on OTP	30
5.3.8	Completeness of Proposal.....	30
5.3.9	Proposals Retained by OECM.....	30
5.3.10	Acceptance of RFSQ	31
5.3.11	Amendments to RFSQ.....	31
5.3.12	Proposals will not be Opened Publicly	31
5.3.13	Clarification of Proposals	31
5.3.14	Verification of Information	31
5.3.15	Proposal Acceptance.....	31
5.3.16	RFSQ Incorporated into Proposal.....	31
5.3.17	Exclusivity of Contract.....	31
5.3.18	Substantial Compliance	31
5.3.19	No Publicity or Promotion	32
5.4	Negotiations, Timelines, Notification and Debriefing.....	32
5.4.1	Negotiations with Preferred Proponent.....	32
5.4.2	Failure to Execute a Master Agreement.....	32
5.4.3	Master Agreement	32
5.4.4	Notification to Other Proponents.....	32
5.4.5	Debriefing	33
5.4.6	Proposal Dispute Resolution.....	33
5.5	Prohibited Communications, and Confidential Information	33
5.5.1	Confidential Information of OECM	33
5.5.2	Confidential Information of the Proponent.....	33
5.5.3	Proponent's Submission	34
5.5.4	Personal Information.....	34
5.5.5	Non-Disclosure Agreement.....	34
5.5.6	<i>Freedom of Information and Protection of Privacy Act</i>	34
5.5.7	Intellectual Property	34
5.6	Reserved Rights and Governing Law of OECM.....	34
5.6.1	General.....	34
5.6.2	Rights of OECM – Proponent	36
5.6.3	No Liability	36

5.6.4	Assignment.....	37
5.6.5	Entire RFSQ	37
5.6.6	Priority of Documents.....	37
5.6.7	Disqualification for Misrepresentation	37
5.6.8	References and Past Performance.....	37
5.6.9	Cancellation.....	37
5.6.10	<i>Competition Act</i>	37
5.6.11	Trade Agreements.....	37
5.6.12	Governing Law.....	38
APPENDIX A – DEFINITIONS.....		39
APPENDIX B – FORM OF MASTER AGREEMENT.....		42
APPENDIX C - OECD GEOGRAPHICAL ZONES.....		43
APPENDIX D – OECD SCHOOL BOARD, COLLEGE AND UNIVERSITY CUSTOMERS IN ONTARIO.....		44
APPENDIX E – OECD PERFORMANCE MANAGEMENT SCORECARD.....		45
APPENDIX F – SUPPLIER’S REPORTING REQUIREMENTS		47
APPENDIX G – OECD’s SUPPLIER CODE OF CONDUCT		49
APPENDIX H – SUPPLIER’S ESCALATION PROCESS AND CONTACT INFORMATION.....		51

PART 1 – INTRODUCTION

This non-binding Request for Supplier Qualifications (“RFSQ”) is an invitation to obtain Proposals from qualified Proponents for Lab Animal Feed and Supplies as described in Part 2 for the purpose of qualifying prospective Suppliers and creating a Vendor of Record (“VOR”) arrangement for OECM Customers to use on an as-and-when required basis.

OECM intends to award one (1) or more Master Agreements, with an initial Term of Master Agreement (“Term”) of five (5) years, with an option in favour of OECM to extend the Term on the same terms and conditions for up to three (3) years. Refer to the details contained within the RFSQ for a full description of the requirements.

This RFSQ is intended to qualify Suppliers, for Products, in all OECM geographical Zones.

This RFSQ does not require the Proponent to submit pricing. During the Second Stage, the Customer will further define their requirements, and specifications and request pricing accordingly. Only Suppliers who are awarded Master Agreements will be eligible to participate in any such Second Stage. The Second Stage, further outlined in Part 4, Section 4.1.2, provides opportunities for Suppliers who have the capacity and relevant experience.

OECM may refresh this RFSQ, according to applicable trade agreements, by providing other suppliers an opportunity for inclusion in 2025, and in 2028 if the Master Agreements are extended. The refresh process requirements will be aligned with this RFSQ. Should additional suppliers be added during a refresh process, all Master Agreements will be co-terminus.

Refer to the details contained within Part 2 and Part 4 of the RFSQ for a full description of the requirements.

This RFSQ is issued by OECM.

1.1 Objective of this RFSQ

The objective of this RFSQ is to create a list of qualified Suppliers who have the ability to:

- (a) Complete the Products and Service as per the Customer’s specification;
- (b) Provide value for money for the Customer; and,
- (c) Work in a cooperative manner with Customers and are flexible to meet their needs.

This RFSQ will reduce the costs of competitive procurement processes associated with the Services on an ongoing basis (e.g. fewer competitive procurement documents issued by Customers).

1.2 Supplier Expertise

The Supplier shall possess the following expertise including, but not limited to:

- (a) Appropriate facilities, distribution network, experience, and Products to fulfill the requirements set out in this RFSQ;
- (b) Ability to support a diverse group of Customers with a variety of needs; and,
- (c) A process of ensuring consistency on formulation and/or composition;
- (d) Be an authorized reseller/distributor of the Products included in this RFSQ.

1.3 Overview of OECM

OECM is a trusted not-for-profit partner for Ontario’s education sector, Broader Public Sector (“BPS”) entities, Provincially Funded Organizations (“PFO”), Crown Corporations, and other not-for-profit organizations. OECM offers a comprehensive choice of collaboratively sourced and competitively priced products and services through its Marketplace, the goal of which is to generate savings, choice and service for its Customers.

Recognizing the power of collaboration, OECM is committed to fostering strong relationships with both Customers and suppliers by:

- (a) Actively sourcing products and services in an open, fair, transparent, and competitive manner, compliant with BPS Procurement Directive and applicable trade agreements;

- (b) Establishing, promoting and managing product and service agreements used throughout its Customer community;
- (c) Supporting Customers' access and use of OECM agreements through analysis, reporting and the development of tools, guides, and other materials;
- (d) Effectively managing supplier contract performance while harnessing expertise and innovative ideas, to drive continuous improvements through a Supplier Relationship Management program;
- (e) Promoting OECM's Supplier Code of Conduct, based on its core values, to ensure that all supplier partners adhere to a set standard when conducting business with OECM and its Customers resulting in continuous, long-term success; and,
- (f) Supporting supplier partners through a Supplier Recognition Program.

1.4 OECM Customers

OECM Customers are:

- (a) Educational entities (e.g. school boards or authorities, Provincial and Demonstration Schools Branch with the Ontario Ministry of Education, colleges, and universities, and may also include Private Schools and Private Career Colleges);
- (b) Crown corporations;
- (c) First Nations federal agencies;
- (d) Health and social service entities;
- (e) Municipalities;
- (f) Not-for-profit organizations
- (g) Provincially funded organizations ("PFO");
- (h) Shared service organizations;
- (i) Utilities and local boards; and,
- (j) Any other Ontario Public Sector and Broader Public Sector agencies, boards or commissions or similar entities not mentioned here.

1.5 Use of OECM Master Agreements

As of June 30, 2022, one thousand one hundred and ninety-six (1,196) Customers were using one (1) or more OECM agreements:

- (a) Twenty-four (24) Colleges;
- (b) Seventy-two (72) School Boards;
- (c) Twenty (20) Universities; and,
- (d) One thousand and eighty (1,080) other (non-educational) Customers.

The above Customers represent a cumulative spend of more than three (3) billion dollars over the last eleven (11) years.

More information about OECM is available on our website - <http://www.oecm.ca/>.

1.6 OECM Geographical Zones

OECM Customers are located in five (5) geographical Zones (as set out below and detailed in Appendix C – OECM Geographical Zones) throughout the Province of Ontario.

- (a) Central Zone;

- (b) East Zone;
- (c) North East Zone;
- (d) North West Zone; and,
- (e) West Zone.

Also refer to Appendix D – OECM School Board, University and College Customers in Ontario illustrating OECM's educational Customers by Zone.

1.7 The Ontario Broader Public Sector Procurement Directive

OECM, and the Customers they service, follow the Ontario BPS Procurement Directive. The directive sets out rules for designated BPS entities on the purchase of goods and services using public funds. The Procurement Directive is available here <https://www.doingbusiness.mgs.gov.on.ca/mbs/psb/psb.nsf/English/bps-procurementdirective>.

1.8 Trade Agreements

OECM procurements are undertaken within the scope of Chapter 5 of the Canadian Free Trade Agreement ("CFTA"), Chapter 19 of the Comprehensive Economic and Trade Agreement ("CETA"), and within the scope of the Trade and Cooperation Agreement between Quebec and Ontario and are subject to such agreements, although the rights and obligations of the parties shall be governed by the specific terms of this RFSQ. For more information, refer to the Section 5.6.11.

1.9 Rules of Interpretation

This RFSQ shall be interpreted according to the following provisions, unless the context requires a different meaning:

- (a) Unless the context otherwise requires, wherever used herein the plural includes the singular, the singular includes the plural, and each of the masculine and feminine includes the other gender;
- (b) Words in the RFSQ shall bear their natural meaning;
- (c) References containing terms such as "includes" and "including", whether or not used with the words "without limitation" or "but not limited to", shall not be deemed limited by the specific enumeration of items but shall, in all cases, be deemed to be without limitation and construed and interpreted to mean "includes without limitation" and "including without limitation";
- (d) In construing the RFSQ, general words introduced or followed by the word "other" or "including" or "in particular" shall not be given a restrictive meaning because they are followed or preceded (as the case may be) by particular examples intended to fall within the meaning of the general words;
- (e) Unless otherwise indicated, time periods will be strictly applied; and,
- (f) The following terminology applies in the RFSQ:
 - i. The terms "must" and "shall" relate to a requirement the Supplier will be obligated to fulfil. Whenever the terms "must" or "shall" are used in relation to OECM or the Supplier, such terms shall be construed and interpreted as synonymous and shall be construed to read "OECM shall" or the "Supplier shall", as the case may be;
 - ii. The term "should" relates to a requirement that OECM would like the Supplier to fulfil; and,
 - iii. The term "will" describes a procedure that is intended to be followed.

[End of Part 1]

PART 2 – THE DELIVERABLES

This Part of the RFSQ describes the Lab Animal Feed and Supplies which will be incorporated into the final Master Agreement.

OECM requires that the Proponent have a clear and comprehensive understanding of the RFSQ requirements (e.g. Part 2 – The Deliverables **and** Part 4 – Master Agreement Structure and Management). The Proponent will be required to indicate their agreement accordingly in the Form of Offer in the Qualification Envelope on the Ontario Tenders Portal Jaggaer (“OTP”).

The RFSQ is an invitation to submit offers for the provision of Lab Animal Feed and Supplies.

2.1 Project Overview/Objectives

OECM seeks a supply agreement to replace the current agreement in place with the University of Guelph and members of OUPPMA (Ontario University Professional Procurement Management Association). The current contract will be expiring at the end of December 2022.

OECM seeks a supply agreement containing a wide range of Lab Animal Feed and Supplies to meet Customer's needs. Specifically, to expand upon the list of standard products offered here-in to include a larger list of lower volume and specialty products which would be made available to all OECM Customers.

The successful Proponent shall provide all OECM Customers quality lab animal feed as well as nutritional and consulting supports, particularly with respect to the development of custom feed formulas in consultation with the Customers (see 2.5 Custom Feed Formulation). This includes, but is not limited to the following products:

- (a) Rodent
- (b) Guinea Pig / Rabbit
- (c) Primate
- (d) Feline / Canine
- (e) Swine
- (f) Sheep
- (g) Bird / Fowl
- (h) Other supplies (e.g. – bedding, enrichment products)

Successful Proponents must have a rigorous quality assurance program throughout its supply chain and distribution networks, and should provide as a minimum:

- (a) A process of ensuring consistency on formulation and/or composition;
- (b) Ability to communicate to all Customers prior to any possible change being made and product being shipped; and,
- (c) A process that ensures no products will be delivered approaching their expiry date, or arrive stale dated, and how products can be returned for full credit and/or exchange.

2.2 Reseller Authorization

The Proponent shall be a Manufacturer (OEM) or an Authorized Reseller, as defined in Appendix A, for the Manufacturer's Products proposed, and subsequently purchased by the Customer. OECM or the Customer may seek written proof of such Authorized Reseller status.

The Supplier shall advise OECM of any changes to its Authorized Reseller status within thirty (30) days of such change.

2.3 Quality Assurance

Animal feed quality is paramount to ensure the lab animal's health and physical welling being and has an enormous impact on research activities that involve animals. The successful Proponent shall have a quality assurance program throughout it's supply chain and distribution network to ensure product quality is maintained while being delivered to OEMC Customers.

The successful Proponent shall ensure that:

- (a) The product is consistent in formulation and composition;
- (b) The product quality meets or exceeds the industrial standards applicable;
- (c) Any changes in formulation and composition of product must be communicated in a timely manner to all Customers prior to the change being implemented and the product being shipped;
- (d) There is a stringent quality assurance program in place for both manufacturing and distribution;
- (e) There shall be a product recall process in place to ensure an effective response system to any quality defects that warrant a product recall; and,
- (f) Products will be shipped with the newest mill date. Any products with less than six (6) month shelf life at the time of receiving by Customers will be returned immediately for full credit or exchange at Proponent's expense.

2.4 Product Information

Lab animals of OEMC Customers are often engaged in collaborative researches, which involve multiple labs from different institutions or even multinational institutions. Nutritional consistency and harmonization of the animal feed are essential to the researches. The successful Proponent shall have a comprehensive program in place to ensure the diet consistency, including but not limited to:

- (a) Raw ingredient screening;
- (b) A method of keeping consistent formulas; and,
- (c) A process of controlling ingredient inclusion rates.

Given the different scales of researches, flexibility on animal diet size is also an important consideration for researchers. It is required that the successful Proponent shall have the ability to meet these needs.

In order to ensure the product quality, packaging is an essential component. The successful Proponents shall have a program that meets or exceeds the industrial standards.

Proponents should provide sufficient information in their proposals to address the following as a minimum:

- (a) Information on any program to ensure diet consistency, specifically on how to control the consistency of ingredients, how to measure ingredient inclusion rates;
- (b) Ability to ensure diets international nutritional consistency and harmonization for multinational firms engaged in worldwide research;
- (c) Ability to offer diet sizing flexibility, including the availability of products in small packages that are less than fifty (50) lb;
- (d) Experience sourcing unusual and exotic feeds and supplies, and;
- (e) Existing program on diet packaging, (e.g. vacuum pack products, certified, sterilizable, irradiated diets before packing).

2.5 Custom Feed Formulation

The successful Proponents(s) are required to be able to supply a broad range of Animal Feed type to all Customers. Often times, the required diet is off the "standard" list and some diets required would be tailored for the specific research types. This further requires the successful Proponents' ability to meet the special research needs from time to time. Given the Customer's research objectives, the successful Proponents capacity of helping researchers develop as-required formulation would be an asset.

Proponents should provide sufficient information in their proposals to address the following as a minimum:

- (a) Ability to cover broad range of diets, from standard laboratory animal diets to custom research diets; and,
- (b) Ability to provide special feed formulations, including diet formulation, minimum batch sizes, methods of packaging and diet formulation information.

2.6 Bio-security Programs

OECM Customers require increased need for bio-security procedures throughout the supply chain as it relates to the supply and delivery of all products entering research lab facilities where lab animal colonies reside. These procedures should be documented and sustainable.

The successful Proponent shall ensure that bio-security procedures are in place for the safety and wellbeing of all resident animals.

The successful Proponent must indicate the measures in place to protect products from all forms of contamination during the manufacturing, packaging, storage and delivery processes. The successful Proponent will be responsible for the sustainability of bio-security programs under their direct control, as well being responsible for the communication of the bio-security programs of the Customers that may participate with them in the performance of this agreement. More importantly, the successful Proponent(s) will be solely responsible for the **immediate communication** to all OECM Customers of any breach in the **above bio-security programs**.

Proponents should provide sufficient information in their proposals to address the following as a minimum:

- (a) Ensure measures are in place to protect products from all forms of contamination during the manufacturing, packaging, storage and delivery process; and,
- (b) Demonstrate the ability/process to monitor (be responsible for) the sustainability of bio-security programs under the Proponent's direct control, as well being responsible for the communication of the bio-security programs of the organizations that will participate with you in the performance of this agreement.

2.7 Implementation & Ongoing support

Given the research nature of the lab animals, the successful Proponent technical support ability is essential to the success of the supply program. The technical support includes but is not limited to nutritional, animal health, husbandry related areas. The successful Proponent shall demonstrate their ability to provide a supporting team that includes veterinarians, nutritionists and any other specialists that might be required by OECM Customers from time to time.

Proponents should provide sufficient information in their proposals to address the following as a minimum:

- (a) Demonstration of the level of nutritional support available to all Customers, both at time of implementation and throughout the term of the contract;
- (b) Details about technical support team's ability to conduct group meetings and/or seminars on the product;
- (c) Details about technical support team's ability to help troubleshoot issues and provide onsite consulting support; and,
- (d) Process and expertise on how to support customers to manage any changes in manufacturer or change in manufacturer's diet(s) occurs, including communication, consulting, impact management.

2.8 Inventory Management and Delivery

OECM Customers are located throughout the Province of Ontario. Some Customers have multiple locations that need to be supported and serviced under this agreement. For detailed information on OECM Customer locations, refer to Appendix C

Proponents shall have extensive distribution network to satisfy the geographical needs of all OECM Customers. Proponents shall ensure that standard products are stocked regularly at each distribution site and delivery can be provided within two business days of order placement. Proponents shall actively manage inventory to ensure stockout is kept as minimum.

Proponents should provide sufficient information in their proposals to address the following as a minimum:

- (a) A plan to accommodate a Customer's procedures for ordering, including but not limited to list sales locations and primary inventory/shipping locations, hours of operation at each location, order cycle time, average order fill rates;
- (b) Information on delivery schedule, delivery cost and minimum order quantity;
- (c) Information on inventory management;
- (d) Ability to make delivery within two (2) business days of order placement on a daily basis, and;
- (e) A process of filling backorders and emergency orders.

2.9 Storage & Handling Procedures

Warehousing and storage conditions for animal feeds products are critical to ensure the consistency of high product quality and service levels. The facility should be free of any environmental elements that can damage and compromise the product quality. Comprehensive facility maintenance programs are necessary to ensure the storage facility is appropriate for long term use. Proponents shall submit detailed information on their warehousing facilities and their logistic handling process in their proposals to address the following as a minimum:

- (a) Details of feed storage and handling procedure in the mill, including but not limited to temperature, humid and vermin control;
- (b) Program to prevent any pest or vermin activity; and,
- (c) Procedure of scheduled and as-needed inspections.

2.10 Volume

To illustrate what types of animal feed products **Customers** would consume, below is an estimated annual quantity by weight breakdown of animal feed products by animals, based on the previous agreement with OUPPMA members. Proponents are cautioned that these numbers might not represent all Customers for a all products covered under this contract and shall be only used for reference accordingly.

Type of Feed / Supplies	Quantity by Weight
Rodent	39,150 Kg
Guinea Pig / Rabbit	825 Kg
Primate	22,600 Kg
Feline / Canine	1,240 Kg
Swine	6,085 Kg
Sheep	1,816 Kg
Bird / Fowl	1,010 Kg
Supplies - bedding	6,500 cu ft

OECM makes no guarantee as to the number of sales or the quantity of products purchased under this contract. OECM will not consider any proposal that requires a guarantee on amount of purchases or quantity of products over any time frame of the contract.

For each type of the feed and supplies in above table, the Customer's requirements and usage might vary. Proponents are asked to provide as much product selections as possible to cover broad range of requirements.

2.11 Product Price List

The Supplier shall provide a Master Agreement Standard Product list and a Customer specific Custom Feed Product List to Customers as part of the Second Stage process as required during the Term:

2.12 Product Samples

During the Term, the Supplier shall provide Customers Product samples, as requested, for testing and evaluation to ensure Products meet Customers' requirements and are suitable for their purpose. Product samples may also be required when evaluating new Products, substitutions or alternatives. These Product samples shall be provided to Customers at no additional cost. At the end of the evaluation, Customers are under no obligation to purchase these samples.

2.13 Training and Knowledge Transfer

The Supplier shall provide training, knowledge transfer and reference materials where applicable regarding, but not limited to, the following.

- (a) Use of the Products; and,
- (b) Health and safety issues related to the use of the Products.

2.14 Product Labeling and Information

The Supplier shall meet all applicable labeling requirements including but not limited to the following:

- (a) WHMIS labeling requirements;
- (b) Manufactured date;
- (c) Mill date;
- (d) Expiry date information; and,
- (e) Batch and/or lot number.

Customers have the right to reject any shipment where the proper label is not affixed, and the Supplier shall be responsible for the return and shipping of new Products at no additional cost to the Customer.

2.15 Order Management

The Supplier should provide a variety of ways for Customers to order Products, including but not limited to the following:

- (a) Customer's Enterprise Resource Planning ("ERP") solution;
- (b) Electronic Data Interchange ("EDI");
- (c) Commerce Extensible Markup Language ("cXML");
- (d) Email;
- (e) Fax;
- (f) Toll free phone; and/or,
- (g) Supplier's online ordering process.

The Supplier shall support the Customer in ordering through the Customer's preferred ordering method.

Where applicable, Customers may need to perform integration testing on the Supplier's online ordering system to ensure it is compatible with the Customers' systems, policies and procedures.

Processing fees, if applicable, shall only be billed to the Customer once per order and not applied to each invoice. (e.g. When a Customer submits an order, and the Supplier issues three (3) invoices against that order, only one (1) processing fee, where applicable, shall be applied.

The Supplier shall provide a single point of contact (e.g. one (1) order desk, single Customer's service line) for all Customer orders.

2.15.1 Minimum Order

The Supplier shall provide delivery, at no additional cost to the Customer, for any order with a minimum value of two hundred and fifty dollars (\$250).

Special handling fees, if required, may be charged separately, as agreed to between the Supplier and the Customer.

The Supplier shall notify the Customer, prior to shipping, of any Products that have a minimum quantity requirement that has not been met (e.g. Product sold in pack of twelve (12) and only two (2) were ordered).

2.15.2 Order Confirmation

The Supplier shall confirm the receipt of an order by Customer within one (1) Business Day. The Supplier will include in this confirmation, any Product ordered that cannot be fulfilled (e.g. back orders). The Customer, at its sole discretion may:

- (a) Cancel some or all of the order;
- (b) Ask the Supplier to ship only available Products and cancel any backorders; and/or,
- (c) Agree to an alternative delivery schedule based on anticipated Product availability.

2.15.3 Order Changes and/or Cancellation

The Supplier should have reasonable order change and order cancellation policy. Additional details regarding order changes and order cancellation should be mutually agreed upon between the Supplier and the Customer.

2.15.4 Coordinating Bulk Ordering

The Supplier shall support coordinated bulk purchases initiated by OEMC and/or Customers for several Customers during the Term. If this occurs, OEMC or the Customer may negotiate a lower Rate with the Supplier for bulk purchases. Lead time for bulk purchases may differ from that set out in Section 2.15.2 OEMC or the Customer will ensure reasonable lead times for bulk purchases are requested.

OEMC and/or Customers may consolidate various Customer volumes and coordinate bulk purchases. Once Products have been received at Customer's location, the Supplier shall invoice each Customer accordingly.

2.15.5 E-Commerce

Customers currently use a variety of ERP, e-Procurement or financial systems (e.g. PeopleSoft, Jaggaer) for processing orders and payments. To support these processes, the Supplier shall provide reasonable technology and implementation support, at any time during the Term, at no additional cost to the Customer.

2.16 Product Warranty

The Supplier shall provide standard manufacturer's warranty coverage for all purchased Products from the date of receipt at Customer's location.

All shipping costs related to approved warranty exchanges shall be at no additional cost to the Customers.

2.17 Recalled Products

The Supplier shall ensure that Products meet current safety standards and regulations and shall advise OEMC and Customers of any changes with regulatory agencies related to the Products, which may impact the future availability of Products, or service support of the Products.

The Supplier shall within twenty-four (24) hours report on recalled Products to OEMC and Customers advising applicable details (e.g. manufacturer's Product number, reason for recall). The Supplier shall comply with the requirements of any Applicable Law in respect to recalled Products, and repair or replace at no additional cost to Customers.

2.18 Delivery

All Products shall be delivered by either:

- (a) Delivered Duty Paid (“DDP”) The seller is responsible for arranging carriage and delivering the goods at the named place, cleared for import and all applicable taxes and duties paid (e.g. GST).
- (b) Delivered at Place (“DAP”) to inside the door or the dock of the Customer’s location as requested. DAP means the Customer is responsible for paying import duties and any applicable taxes, including clearance and local taxes, once the shipment has arrived at the specified destination.

The Supplier should deliver orders with correct Products and quantities within the lead time.

Products will be packaged appropriately to ensure safe delivery. All deliveries must include a packing slip specifying the Customer’s required information (e.g. name of the employee who placed the order, purchase order number, Products and quantities ordered/shipped and back ordered (if any), and catalogue number.

Deliveries must be made by the Supplier’s own transportation fleet or a reputable transportation company that allows for tracking of the shipments.

2.18.1 Special Handling

The Supplier shall ensure orders are delivered properly for Products that require special handling including but not limited to the following:

- (a) Temperature sensitive Products; and,
- (b) Time sensitive Products.

The Supplier shall notify the Customer of any additional costs for special handling at the time of order.

2.18.2 Delivery Lead Times

The Supplier shall deliver Products according to the following delivery lead times:

- (a) Within two (2) Business Days of order placement by the Supplier, for regular in stock Products; and,
- (b) All other Products will be delivered as mutually agreed upon between the Supplier and Customer.

2.18.3 Back Orders

Back orders should be confirmed at the time of the order confirmation with an estimated delivery date, Customers will have an option to cancel or keep the back orders.

Back orders shall not be cancelled unless authorized by the Customer.

2.18.4 Product Substitution

The Supplier will only substitute Products with approval from Customer’s designated personnel. The Supplier will substitute Products with Products of equivalent or greater specification at no additional cost to the Customer.

2.18.5 Damaged or Defective Shipment

The Customer may not accept the delivery of the Products if they are:

- (a) Damaged (or the packaging is damaged);
- (b) Not delivered as agreed; or,
- (c) Substituted without prior approval of the Customer.

The Supplier shall accept returns and provide replacement of Products that are found to be defective at the time of unpacking within ninety (90) days from the delivery date.

The Supplier will be responsible for all shipping costs related to the return and replacement of any damaged or defective Products from the Customer's location. Customers will not be responsible for any additional costs, or re-stocking charges due to damaged or defective Products received.

2.18.6 Returns

The Supplier shall accept Products returned by the Customer that were ordered incorrectly and not used within thirty (30) days from delivery date, at no additional cost (e.g. restocking or shipping fee) to the Customer.

The Supplier may charge restocking fee, mutually agreed upon with the Customer, for the return of non-stock Products or special orders where the Supplier has incurred additional costs for production or shipping, and the Product cannot be resold by the Supplier.

2.18.7 Discontinued Products

The Supplier shall not arbitrarily discontinue Products and shall provide Customers with sufficient notice (e.g. within sixty (60) days) prior to discontinuation.

2.19 Invoicing

The invoices, in either paper or electronic format, as detailed in the Customer's CSA shall be itemized and contain, at a minimum, the following information:

- (a) Customer name and location;
- (b) Customer purchase order number (if applicable) and order date;
- (c) Description of Products provided, quantities and Rates as applicable; and,
- (d) HST and total cost in Canadian Dollars (CAD).
- (e) Supplier shall use one company profile when invoicing Customers
- (f) Supplier shall apply only one processing fee (if applicable) per order, not per invoice.

2.19.1 Payment Terms and Methods

The Customer's common payment terms are net thirty (30) days.

The Supplier shall accept payment from Customers by cheque, Purchasing Card, Visa Payables Automation (via ghost card) or Electronic Funds Transfer ("EFT") at no additional cost to the Customer.

Different payment terms may be agreed to when executing a CSA (e.g. 2%/10 early payment discount for Customers).

Note – Customer's payment terms will not be in effect until the Supplier provides an accurate invoice.

2.19.2 Electronic Fund Transfer

The Supplier shall provide the Customer with the necessary banking information to enable EFT, at no additional cost to the Customer, for any related invoice payments including, but not limited to:

- (a) A void cheque;
- (b) Financial institution's name;
- (c) Financial institution's transit number;
- (d) Financial institution's account number; and,
- (e) Email address for notification purposes.

2.20 Support to Customers

The Supplier shall provide effective support to Customers including, but not limited to:

- (a) Responding to Customer's inquiries (e.g. to day-to-day activities) within one (1) Business Day;
- (b) Providing a responsive account executive (and a designated backup) assigned to the Customer to support their needs by providing day-to-day and ongoing administrative support, and operational support;
- (c) Managing issue resolution within 24 to 48 hours (e.g. inquiries, order changes, invoicing adjustments, discovery of feed contamination, delivery delays, supply shortages);
- (d) Complying with agreed upon escalation processes to resolve outstanding issues as set out in Appendix H to this RFSQ;
- (e) Providing support to Customers in the event of a claim under the Manufacturer's warranty; and,
- (f) Attending meetings with Customers, as required.

2.21 Health and Safety

The Supplier shall ensure that applicable Products comply at all times with Applicable Law including, but not limited to those relating to the environment, health and safety, product safety, conventions, standards, and guidelines. During the Term, the Supplier shall immediately notify OEMC and Customers of any Products which does not fully meet the requirements of Applicable Law.

2.22 Environmental and Sustainability Considerations

OEMC and its Customers are committed to reducing their carbon footprint. The Supplier should keep Customers informed about any environmentally friendly processes, Products, new technologies and/or green initiatives. The Supplier should make any environmentally friendly processes, Products, new technologies and/or green initiatives, related to this RFSQ Deliverables, available to Customers as required.

2.23 Social Procurement

OEMC and its Customers are committed to social procurement. The Supplier should keep OEMC and Customers informed about social procurement processes.

2.24 Disaster Recovery and Business Continuity

The Supplier shall possess and provide to OEMC and/or Customers upon request, information about disaster recovery and business continuity programs including processes, policies, and procedures related to safety standards, preparing for recovery or continuation of Product availability critical to Customers.

2.25 Licences, Right to Use and Approvals

The Supplier shall obtain all licences, right to use and approvals required in connection with the supply of the Products and provide them at Customer and OEMC request. The costs of obtaining such licences, right to use and approvals shall be the responsibility of, and shall be paid for by, the Supplier.

Where a Supplier is required by Applicable Law to hold or obtain any such licence, right to use and approval to carry on an activity contemplated in its Proposal or in the Master Agreement, neither acceptance of the Proposal nor execution of the Master Agreement by OEMC shall be considered an approval by OEMC for the Supplier to carry on such activity without the requisite licence, right to use or approval.

[End of Part 2]

PART 3 – EVALUATION OF PROPOSALS

3.1 Stages of Proposal Evaluation

OECM will conduct the evaluation of Proposals in the following stages:

Stage	Type of Evaluation	Refer to RFSQ Section	Scoring Methodology and Maximum Points (if applicable)	Minimum Requirement
Stage I	Qualification Response	3.2	Pass/Fail	Pass
Stage II	Technical Response	3.3	100 Points	60 Points
Stage III	Tie Break Process	3.4	No Point Allocation	Not Applicable
Stage IV	Negotiations	3.5	No Point Allocation	Not Applicable
Stage V	Master Agreement Finalization	3.6	No Point Allocation	Not Applicable

3.2 Stage I – Review of Qualification Responses (Pass/Fail)

Stage I will consist of a review to determine which Proposals comply with all qualification requirements.

The Proponent should complete the following information/forms in OTP attesting to their qualification, demonstrating their capabilities for fulfilling the Deliverables to proceed to the next stage of evaluation.

Title	OTP Envelope
Form of Offer	Qualification
Compliance with Form of Master Agreement	Qualification

If the Proponent fails to insert information contained in the above forms, OECM may provide an opportunity to rectify such deficiency within a period of two (2) Business Days from notification thereof. Only Proponents satisfying the identified deficiencies within allotted time will proceed to Stage II.

3.3 Stage II – Technical Response

Stage II will consist of an evaluation and scoring of the Technical Response of each Eligible Proposal.

The Technical Response includes a series of questions the Proponent is required to respond to in order to demonstrate the Proponent's ability to fulfill the RFSQ Deliverables and Master Agreement management. Only information contained within the Technical Response will be evaluated in Stage II.

Only Proposals that meet or exceed the minimum thresholds will receive a **pass** in this stage and proceed to Stage III of the evaluation process. While the overall threshold for the Technical Response is sixty percent (60%) or sixty (60) points, each Technical Response section also has a minimum threshold of sixty percent (60%).

Point allocations for the Technical Response sections are as follows:

Technical Response Sections	Available Points	Minimum Threshold
Proponent's Experience and Qualifications	20	12
Proponent's Customer Account Management <ul style="list-style-type: none"> • Implementation and ongoing support • Inventory management and delivery 	35	21

Technical Response Sections	Available Points	Minimum Threshold
<ul style="list-style-type: none"> Storage and handling procedures 		
Proponent's Capabilities <ul style="list-style-type: none"> Quality Assurance Custom Feed Formulation Bio-security programs Product Information 	45	27
TOTAL POINTS:	100	60

Detailed sub-point allocations and minimum thresholds are set out in the Technical Response on OTP.

In the case that contradictory information or information that contains conditional statements is provided, OECM will determine whether the response complies with the requirements and may seek clarification from the Proponent.

A Proposal that does not respond to a particular question (e.g. is left blank) or contains a response of N/A or not applicable will receive a zero (0) score.

3.4 Stage III – Tie Break Process

At this stage, where two (2) or more of the highest scoring Eligible Proposals, per Category, achieve a tie score on completion of the Stage II, OECM may invite all Proponents to negotiations.

3.5 Stage IV – Negotiations

Concurrent negotiations, with the Preferred Proponents per Category, will be based on the RFSQ requirements, and the Proposals, understanding that OECM is seeking the best overall solution and value for money for Customers.

The negotiations may include:

- (a) Products;
- (b) Master Agreement management (e.g. performance, KPIs, penalties, reporting);
- (c) Master Agreement terms and conditions; and,
- (d) Additional references, if required.

OECM may also request supplementary information from a Preferred Proponent to verify, clarify or supplement the information provided in its Proposal or confirm the conclusions reached in the evaluation.

OECM intends to complete negotiations within fifteen (15) calendar days after notification. If, for any reason, OECM and a Preferred Proponent fail to reach an agreement within the aforementioned timeframe, OECM may:

- (a) Terminate negotiations with that particular Preferred Proponent;
- (b) Extend the negotiation timeline; or,
- (c) Publish one (1) or some of the Suppliers, who have executed Master Agreements within our promotional marketing launch.

Other Master Agreements, if successfully negotiated with other Preferred Proponents, would be added to OECM's website at a later date.

Upon successful negotiations, the Preferred Proponent will be invited to execute a Master Agreement.

3.6 Stage V – Master Agreement Finalization

The Preferred Proponent will be given fifteen (15) Business Days to execute the Master Agreement, unless otherwise specified by OECM. Once the Master Agreement has been executed, Customers may execute a CSA and begin purchasing Products.

OECM shall at all times be entitled to exercise its rights under Section 5.6.

[End of Part 3]

PART 4 – MASTER AGREEMENT STRUCTURE AND MANAGEMENT

4.1 Master Agreement Structure

OECM may, through this RFSQ process, enter into Master Agreements with one (1) or more Suppliers for the provision of Lab Animal Feed and Supplies on an as-and-when required basis for OECM Customers.

The Term is intended to be for five (5) years, with an option in favour of OECM to extend the Term on the same terms and conditions for up to three (3) additional years.

Performance as set out in Appendix E – Performance Management Scorecard and, if applicable, Supplier Recognition Program evaluation results will be considered when contemplating a Master Agreement extension.

OECM may refresh this RFSQ, according to applicable trade agreements, by providing other suppliers an opportunity for inclusion in 2025, and in 2027 if the Master Agreements are extended. The refresh process requirements will be aligned with this RFSQ. Should additional suppliers be added during a refresh process, all Master Agreements will be co-terminus.

Customers participating in the Master Agreements will execute a CSA with a Supplier as attached in Appendix B – Form of Master Agreement. The Supplier shall provide a copy of every CSA to OECM within thirty (30) days of execution.

The Master Agreement must be fully executed before the provision of any Deliverables commences.

4.1.1 No Contract until Execution of Written Master Agreement

This RFSQ process is intended to identify Proponents for the purpose of negotiation of potential Master Agreements. The negotiation process is further described in Part 3 – Evaluation of Proposals, and in Section 3.5 of this RFSQ.

No legal relationship or obligation regarding the procurement of any Product shall be created between the Proponent and OECM by this RFSQ process until the successful completion of negotiation and execution of a written Master Agreement for the provision of the Products has occurred.

4.1.2 Customer's Usage of Master Agreements

The establishment and use of the Master Agreement consists of a two (2) part process.

Part One, which is managed by OECM, is the creation of the Master Agreement through the issuance of this RFSQ, the evaluation of Proposals submitted in response to it and the negotiation and execution of the Master Agreement.

Part Two, which is managed by the Customer and is focused on the Customer's specific needs. Depending on the Customer's internal policies, and potential dollar value of the Products a Customer may:

- (a) **Sign a CSA with a Supplier** and then immediately obtain Products based on the Master Agreement terms and conditions; or,
- (b) **Obtain Product Rates through the Second Stage** process specific to the Customer, which is managed by the Customer.

The Second Stage is a request (e.g. a non-binding request via a Second Stage tool (e.g. Request for Quote ("RFQ"), or Customer's process (e.g. directly or via an online e. tendering platform)) to the Supplier from the Customer for their specific Product requirements.

For example, a Customer may issue a Second Stage that requires the following:

- i. The Products must be delivered within thirty (30) days;
- ii. The Products requested are a custom feed formulation that is part of a research project that includes other research labs;
- iii. The Products must be packaged in a specific way, not the standard feed packaging;

- iv. Consultation with the manufacturer's representative, and;
- v. Transportation and customs brokerage specifics.

If selected by the Customer, the Supplier shall provide the Products in accordance with the specifications stated in the Master Agreement and in the Customer's CSA.

When a Second Stage request is issued, which does not constitute a contract A, contract B situation, it will identify the required Services, or it may request the Supplier to propose appropriate Services to fulfill the Customer's requirements and any other applicable information.

The Customer may negotiate their unique requirements with the Supplier and mutually agree to additional terms and conditions (e.g. reporting, Rates, payment terms) ensuring the additional terms and conditions are not in any way inconsistent with the Master Agreement.

The Supplier must respond to a Second Stage request and, at minimum, the response should set out the following:

- (a) Commitment to fulfil the Customer's requirements as set out in the Second Stage;
- (b) Final, net Rates for Standard Products will be valid for a minimum of three hundred and sixty five (365) days.

Customers are not obligated to sign a CSA to obtain specific information. However, a CSA must be signed before the provision of any Products and Services commence.

4.1.3 No Guarantee of Volume of Work or Exclusivity of Master Agreement

Nothing in this RFSQ is intended to relieve the Proponent from forming its own opinions and conclusions with respect to the matters addressed in this RFSQ. Volumes are an estimate only and may not be relied on by the Proponent.

OECM makes no guarantee of the value or volume of work to be assigned to the Supplier.

The Master Agreement executed with the Supplier may not be an exclusive Master Agreement for the provision of the Deliverables. Customers may contract with others for the same or similar Deliverables to those described in this RFSQ.

4.2 Optional Process to add Other Products and/or Related Services

During the Term, if mutually agreed by OECM and the Supplier, other Products and/or related services (e.g. new OEM, newly available OEM Products and/or related services) may be added to the Master Agreement to align with Customer needs.

The Supplier shall provide written notice to OECM at the time of rate refresh or provide written notice to OECM one hundred and twenty (120) days if requesting a Product and/or related service refresh.

Additional Product and/or related service requests from the Supplier must be accompanied by appropriate documentation (e.g. Product/service description, and rationale for the addition).

Volumes and Supplier's performance (i.e. as described in Appendix E – Performance Management Scorecard and/or Supplier Recognition Program evaluation results) will be considered when contemplating adding Products/related services. In the event the Supplier's performance is poor and/or unacceptable, OECM may not agree to the Supplier's refresh request. In this case, all other Products/related services on the Master Agreement shall remain unchanged.

Based on above, the Master Agreement will be amended, if needed.

4.3 OECM Geographical Zones

OECM Customers are located in five (5) geographical Zones (as set out below and detailed in Appendix C – OECM Geographical Zones) throughout the Province of Ontario.

- (a) Central Zone;
- (b) East Zone;

- (c) North East Zone;
- (d) North West Zone; and,
- (e) West Zone.

Also refer to Appendix D – OECM School Board, University and College Customers in Ontario illustrating OECM’s educational Customers listed by Zone.

4.4 OECM Cost Recovery Fee

As a not-for-profit/non-share capital corporation, OECM recovers its operating costs from its agreements through a Cost Recovery Fee (“CRF”). CRFs from the resulting Master Agreement from this RFSQ and other OECM agreements are structured to support OECM’s financial model, while providing savings to Customers.

The Supplier shall pay to OECM a CRF of one percent (1%) on all Products and/or Services invoiced, excluding HST, by the Supplier to the Customers throughout the Term.

CRF will be calculated as follows:

EXAMPLE OF HOW CRF WILL BE CALCULATED WITH A 1% CRF				
Quarterly Sales	Calculation	CRF	HST	Quarterly CRF Payment to OECM
If the Supplier has \$5,000 total sales between execution date of Master Agreement and March 31, 2023	\$5000 x % CRF	\$50.00	\$6.50	\$56.50
If the Supplier has \$15,000 total sales between April 1, 2023 and June 30, 2023	\$15,000 x 1% CRF	\$150.00	\$19.50	\$169.50
If the Supplier has \$30,000 total sales between July 1, 2023 and September 30, 2023	\$30,000 x 1% CRF	\$300.00	\$39.00	\$339.00
If the Supplier has \$75,000 total sales between October 1, 2023 and December 31, 2023	\$75,000 x 1% CRF	\$750.00	\$97.50	\$847.50

The CRF and applicable HST shall be paid to OECM quarterly, via electronic funds transfer, by May 15, August 15, November 15 and February 15 throughout the Term as follows:

Calendar Quarter	Months	CRF Payment Date
1st Quarter	January, February, March	May 15
2nd Quarter	April, May, June	August 15
3rd Quarter	July, August, September	November 15
4th Quarter	October, November, December	February 15

HST is applicable to the CRF payments made to OEMC.

The CRF will be reviewed (e.g. annually) and may, at OEMC's sole discretion, be adjusted downwards.

During the Term, OEMC may implement other CRF methodologies. Should this take place, the maximum CRF noted above shall not increase.

The Supplier shall be responsible for paying interest, as specified in Article 4.09 of the Master Agreement, for late CRF payments.

Upon termination or expiry of the Master Agreement, the Supplier shall submit all outstanding CRF payments within thirty (30) days of the Master Agreement termination or expiry date.

4.5 Saving Calculation

OEMC tracks, validates, and reports on savings on all of its agreements. Collaborative procurement processes enable several types of savings including direct and indirect savings (e.g. process improvement, lead time reduction, standardization, economies of scale, cost avoidance).

4.6 Financial Administration Act Section 28

In accordance with the requirements of the *Financial Administration Act* ("FAA"), notwithstanding anything else in the CSA, or in any other agreement between the Customer and the Supplier executed to carry out the services provided for herein, the remedies, recourse or rights of the Supplier shall be limited to the Customer and to the right, title and interest owned by the Customer in and to all of its real or personal property, whether now existing or hereinafter arising or acquired from time to time. The Supplier unconditionally and irrevocably waives and releases all other claims, remedies, recourse or rights against the Crown in right of Ontario in respect of the CSA, and agrees that it shall have no remedies, recourse or rights in respect of the CSA against the Crown in right of Ontario, any Ontario Ministry, Minister, agent, agency, servant, employee or representative of the Crown or any director, officer, servant, agent, employee or representative of a Crown agency or a corporation in which the Crown holds a majority of the shares or appoints a majority of the directors or members, other than against the Customer and its assets.

If the Supplier and the Customer agree that a CSA is exempt from the application of subsection 28(1) of the *Financial Administration Act* pursuant to Ontario Regulation 376/18: Section 28 Exemptions – Colleges, the Customer represents and warrants that the CSA (i) complies with all applicable policies of the Customer; (ii) complies with all applicable laws and Ontario government directives applicable to it; and, (iii) relates to activities of the Customer that are permitted under its objects and that are undertaken within Canada. The Supplier represents and warrants that the CSA complies with all Applicable Laws and Ontario government directives applicable to it.

4.7 Supplier Management Support to OEMC

OEMC will oversee the Master Agreement, and the Supplier shall provide appropriate Master Agreement management support including, but not limited to:

- (b) Assigning to OEMC a Supplier Account Executive and team responsible for supporting and overseeing all aspects of the Master Agreement;
- (c) Working and acting in an ethical manner demonstrating integrity, professionalism, accountability, transparency and continuous improvement;
- (d) Promoting the Master Agreement within the Customer community;
- (e) Maintaining OEMC's and Customer's confidentiality by not disclosing Confidential Information without the prior written consent of OEMC and/or the Customer, as the case may be, as further described in Appendix B – Form of Master Agreement;
- (f) Attending business review meetings with OEMC to review such information as:
 - i. CSAs and upcoming opportunities; and,
 - ii. Review and monitor performance management compliance;

- (g) Complying with Appendix G – Code of Conduct requirements as described on the OECM website at <https://oecm.ca/suppliers/>
- (h) Managing issue resolution in a timely manner;
- (i) Complying with agreed upon escalation processes to resolve outstanding issues;
- (j) Timely submission of reports as described in Appendix F – Reporting Requirements; and,
- (k) Complying with Master Agreement close out processes (e.g. ensuring all Master Agreement obligations have been fulfilled, such as submission of final reporting and CRF payments to OECM).

4.7.1 Master Agreement Award and Launch

Once the Master Agreement is awarded, the Supplier will meet with OECM to discuss an effective launch strategy, and shall provide:

- (a) Supplier's profile and logo;
- (b) Supplier's contact information;
- (c) Customer engagement strategy;
- (d) Access to knowledge sharing materials (e.g. webinars);
- (e) Escalation process;
- (f) Marketing materials, and,
- (g) Other relevant materials.

4.7.2 Promoting OECM Master Agreements

To support Customers, OECM and the Supplier will work together to encourage the use of the Master Agreement resulting from this RFSQ.

The Supplier will actively promote the Master Agreement to Customers by:

- (a) Conducting sales and marketing activities directly to onboard Customers;
- (b) Executing CSAs with interested Customers;
- (c) Providing excellent and responsive Customer support;
- (d) Gathering and maintaining Customer and market intelligence, including contact information;
- (e) Identifying Customer savings; and,
- (f) Identifying improvement opportunities (e.g. planning priorities, multi-year projects);

OECM will promote the use of the Master Agreement with Customers by:

- (a) Using online communication tools to inform and educate;
- (b) Holding information sessions and webinars, as required;
- (c) Attending, when appropriate, Customer and Supplier events;
- (d) Facilitating CSA execution, where appropriate;
- (e) Facilitating Second Stage requests, as required;
- (f) Providing effective business relationship management;
- (g) Managing and monitoring Supplier performance;
- (h) Facilitating issue resolution; and,

- (i) Marketing Supplier promotions.

4.7.3 Supplier's Performance Management Scorecard

To ensure Master Agreement requirements are met, the Supplier's performance will be measured and tracked by OECM as described in Appendix E – Performance Management Scorecard.

4.7.4 OECM's Supplier Recognition Program

OECM suppliers play a fundamental role in ensuring Customers' needs are met with consistent and exceptional service. As part of OECM's efforts to provide greater value to Customers and support their supplier selection process across OECM agreements, OECM has implemented a Supplier Recognition Program ("SRP"). Through the SRP, OECM will objectively assess supplier's performance using an open, fair and transparent framework to recognize and reward top-performing Suppliers on an annual basis.

Suppliers will be measured on the following five (5) key areas of focus:

- (a) Supplier performance;
- (b) Master Agreement performance (see Section 4.6.3 and Appendix E (Performance Management Scorecard));
- (c) Generated savings and value;
- (d) Customer satisfaction; and,
- (e) Cumulative score from the Supplier's Proposal for this RFSQ.

Further details will be provided to the Supplier.

4.7.5 Reporting to OECM

The Supplier shall be responsible for providing reports as further described in Appendix F – Reporting Requirements.

Report details will be discussed and established at the Master Agreement finalization stage between OECM and the Preferred Proponent. Other reports may be added, throughout the Term, if mutually agreed upon between OECM and the Supplier, and/or the Customer and Supplier.

[End of Part 4]

PART 5 – TERMS AND CONDITIONS OF THE RFSQ PROCESS

5.1 General Information and Instructions

Procurement Process Non-Binding

This RFSQ process is non-binding, and it does not intend to create, and shall not create, a formal legally binding procurement process, and shall not give rise to the legal rights or duties applied to a formal legally binding procurement process. This procurement process shall instead be governed by the law applicable to direct commercial negotiations. For greater certainty and without limitation:

- (a) This RFSQ shall not give rise to any contract A – based tendering law duties or any other legal obligations arising out of any process contract or collateral contract; and,
- (b) Neither the Proponent nor OECM shall have the right to make any breach of contract, tort or other claims against the other with respect to the award of a Master Agreement, failure to award a Master Agreement or failure to honour a response to this RFSQ.

5.1.1 RFSQ Timetable

The following is a summary of the key dates for this RFSQ process:

RFSQ Timetable	
Event	Time/Date
OECM's Issue Date of RFSQ:	September 13, 2022
Proponent's Information and OTP Demonstration Session:	2:00 pm on September 19, 2022
Proponent's Deadline to Submit Questions:	5:00 pm on September 30, 2022
OECM's Deadline for Issuing Answers:	October 4, 2022
Proponent's Deadline to Submit Questions Related to Addenda & Question and Answer Documents:	5:00 pm on October 11, 2022
OECM's Deadline for Issuing Final Documents:	October 13, 2022
Closing Date:	2:00:00 pm on October 24, 2022
Anticipated Master Agreement Start Date:	January 2023

Note – all times specified in this RFSQ timetable are local times in Toronto, Ontario, Canada.

OECM may amend any timeline, including the Closing Date, without liability, cost, or penalty, and within its sole discretion.

In the event of any change in the Closing Date, the Proponent may thereafter be subject to the extended timeline.

5.1.2 Proponent's Information and OTP Demonstration Session

The Proponent should participate in the Proponent's Information and OTP Demonstration Session, which will take place at the time set out in Section 5.1.1.

Prior to the Proponent's Information and OTP Demonstration Session, OECM will send a **Message** via OTP with the teleconference and webinar information to the Proponents who expressed interest on OTP.

The Proponent's Information and OTP Demonstration Session is an opportunity for the Proponent to enhance its understanding of the RFSQ process and to learn how to use OTP to submit its Proposal.

Any changes to the Proponent's Information and OTP Demonstration Session meeting date will be issued in an addendum on OTP.

Information provided during this session will be posted on OTP.

In the event of a conflict or inconsistency between the Proponent's Information and OTP Demonstration Session and the RFSQ, the RFSQ shall prevail.

The Proponent can contact OTP technical support directly for further assistance, using the contact details set out in Section 5.3.1.

5.1.3 Proponent to Follow Instructions

The Proponent should structure its Proposal in accordance with the instructions in this RFSQ. Where information is requested in this RFSQ, any response made in the Proposal should reference the applicable section numbers of this RFSQ where that request was made.

5.1.4 OECM's Information in RFSQ Only an Estimate

OECM makes no representation, warranty or guarantee as to the accuracy of the information contained in this RFSQ or issued by way of addenda. Any data contained in this RFSQ or provided by way of addenda are estimates only and are for the sole purpose of indicating to Proponents the general size of the work.

It is the Proponent's responsibility to avail itself of all the necessary information to prepare a Proposal in response to this RFSQ.

5.1.5 Proponent's Costs

The Proponent will bear all costs and expenses incurred relating to any aspect of its participation in this RFSQ process, including all costs and expenses relating to the Proponent's participation in:

- (a) The preparation, presentation and submission of its Proposal;
- (b) The Proponent's attendance at any meeting in relation to the RFSQ process;
- (c) The conduct of any due diligence on its part, including any information gathering activity;
- (d) The preparation of the Proponent's own questions; and,
- (e) Any discussion and/or finalization, if any, in respect of the Form of Master Agreement.

5.2 Communication after RFSQ Issuance

5.2.1 Communication with OECM

All communications regarding any aspect of this RFSQ must be sent to OECM as a **Message** in OTP.

If the Proponent fails to comply with the requirement to direct all communications to OECM through OTP, it may be disqualified from this RFSQ process. Without limiting the generality of this provision, Proponents shall not communicate with or attempt to communicate with the following as it relates to this RFSQ:

- (a) Any employee or agent of OECM;
- (b) Any member of OECM's governing body (such as Board of Directors, or advisors);
- (c) Any employee, consultant or agent of OECM's Customers; and,
- (d) Any elected official of any level of government, including any advisor to any elected official.

5.2.2 Proponent to Review RFSQ

The Proponent shall promptly examine this RFSQ and all Appendices, including the Form of Master Agreement and:

- (a) Shall report any errors, omissions or ambiguities; and,
- (b) May direct questions or seek additional information **on** or **before** the Proponent's Deadline to Submit Questions to OECM.

All questions submitted by Proponents shall be deemed to be received once the **Message** has entered into OECM's OTP inbox.

In answering a Proponent's questions, OECM will set out the question, without identifying the Proponent that submitted the question and OECM may, in its sole discretion:

- (a) Edit the question for clarity;
- (b) Exclude questions that are either unclear or inappropriate; and,
- (c) Answer similar questions from various Proponents only once.

Where an answer results in any change to the RFSQ, such answer will be formally evidenced through the issue of a separate addendum for this purpose.

To ensure the Proponent clearly understand issued addenda, OECM allows Proponents to ask questions related to addenda, and question and answer documents. Refer to Section 5.1.1 for timelines.

OECM is under no obligation to provide additional information but may do so at its sole discretion.

It is the responsibility of the Proponent to seek clarification, by submitting questions to OECM through OTP, on any matter it considers to be unclear. OECM shall not be responsible for any misunderstanding on the part of the Proponent concerning this RFSQ or its process.

5.2.3 Proponent to Notify

In the event the Proponent has any reason to believe that an error, omission, uncertainty or ambiguity, as set out in Section 5.2.2 exists, the Proponent must notify OECM through OTP prior to submitting a Proposal.

If appropriate, OECM will then clarify the matter for the benefit of all Proponents.

The Proponent shall not:

- (a) After submission of a Proposal, claim that there was any misunderstanding or that any of the circumstances set out in Section 5.2.2 were present with respect to the RFSQ; and,
- (b) Claim that OECM is responsible for any of the circumstances listed in Section 5.2.2 of this RFSQ.

5.2.4 All New Information to Proponents by way of Addenda

This RFSQ may only be amended by an addendum in accordance with this section.

If OECM, for any reason, determines that it is necessary to provide additional information relating to this RFSQ, such information will be communicated to all Proponents by addenda on OTP. Each addendum shall form an integral part of this RFSQ.

Any amendment or supplement to this RFSQ made in any other manner will not be binding on OECM.

Such addenda may contain important information including significant changes to this RFSQ. The Proponent is responsible for obtaining all addenda issued by OECM.

The Proponent who intends to respond to this RFSQ is requested not to cancel the receipt of addenda or amendments option provided by OTP, since it must obtain all information and documents that are issued on OTP.

In the event that a Proponent chooses to cancel the receipt of addenda or amendments, its Proposal may be rejected.

5.3 Proposal Submission Requirements

5.3.1 General

The Proponent shall submit its Proposal through OTP at <https://ontariotenders.app.jaggaer.com/esop/nac-host/public/web/login.html>.

The Proponent should contact OTP technical support if it experiences technical difficulties or to seek support about the use of OTP via:

- (a) Email at etenderhelp_CA@jaggaer.com;
- (b) By phone at 866-722-7390; or,
- (c) Accessing website information at https://ontariotenders.app.jaggaer.com/esop/nac-host/public/attach/eProposaling_responding_to_tender_guide.pdf.

To be considered in the RFSQ process, a Proposal must be submitted and received **before** the Closing Date as set out in Section 5.1.1 and on OTP.

The Proponent is strongly encouraged to become familiar with the use of OTP well in advance of the Closing Date.

The Proponent will not be able to submit a Proposal after the Closing Date, as OTP will close the access to the RFSQ on the Closing Date.

A Proposal sent by, email, facsimile, mail and/or any other means other than stated in this RFSQ shall **not** be considered. Notwithstanding anything to the contrary contained in any applicable statute relating to electronic documents transactions, including the *Electronic Commerce Act, 2000, S.O. 2000, c. 17*, any notice, submission, statement, or other instrument provided in respect of the RFSQ may not be validly delivered by way of electronic communication, unless otherwise provided for in this RFSQ.

5.3.2 Proposal in English

All Proposal submissions are to be in English only. Any Proposal received by OEMC that is not entirely in the English language may be disqualified.

5.3.3 Proposal Submission Requirements

The Proponent is solely responsible for submitting its Proposal on OTP prior to the Closing Date.

The Proposal, per Category, must be submitted in accordance with the instructions set out on OTP and in this RFSQ as set out below.

Appendix/Form Title	OTP Envelope	Complete Form within OTP	Complete Appendix and Upload to OTP
Form of Offer	Qualification	√	
Compliance with Form of Master Agreement	Qualification	√	
Technical Response	Technical	√	

Appendix/Form Title	OTP Envelope	Complete Form within OTP	Complete Appendix and Upload to OTP
Appendix H – Supplier’s Escalation Process and Contact Information	Qualification		√

5.3.4 Other Proposal Considerations

In preparing its Proposal, the Proponent should adhere to the following:

- (a) Information contained in any embedded link will not be considered part of a Proposal and will not be evaluated or scored.
- (b) Completely address, on a point-by-point basis, each Technical Response question in Technical Response being proposed. Technical Responses left blank and/or unanswered will receive a score of zero (0). Refer to Section 3.3; and,
- (c) The Proposal, should be complete in all respects. Proposal evaluation and scoring applies only to the information contained in the Proposal, or accepted clarifications as set out in Section 5.3.13 Clarification of Proposals.

5.3.5 Proposal Receipt by OECM

Every Proposal received will be date/time stamped by OTP.

A Proponent should allow sufficient time in the preparation of its Proposal to ensure its Proposal is received **on** or **before** the Closing Date.

5.3.6 Withdrawal of Proposal

A Proponent may withdraw its Proposal by deleting its submission on OTP **before** the Closing Date or at any time throughout the RFSQ process until the execution of a Master Agreement. To withdraw a Proposal after the Closing Date, the Proponent should send a **Message** to OECM through OTP.

5.3.7 Amendment of Proposal on OTP

A Proponent may amend its Proposal after submission through OTP, but only if the Proposal is amended and resubmitted **before** the Closing Date.

5.3.8 Completeness of Proposal

By submitting a Proposal, the Proponent confirms that all components required to use and/or manage the Deliverables have been identified in its Proposal or will be provided to OECM or its Customers at no additional cost. Any requirement that may be identified by the Proponent after the Closing Date or subsequent to signing the Master Agreement shall be provided at the Proponent’s expense.

5.3.9 Proposals Retained by OECM

All Proposals submitted by the Closing Date shall become the property of OECM and will not be returned to the Proponent.

5.3.10 Acceptance of RFSQ

By submitting a Proposal, a Proponent agrees to accept the terms and conditions contained in this RFSQ, and all representations, terms, and conditions contained in its Proposal.

5.3.11 Amendments to RFSQ

Subject to Section 5.1.1 and Section 5.2.4, OECM shall have the right to amend or supplement this RFSQ in writing prior to the Closing Date. No other statement, whether written or oral, shall amend this RFSQ. The Proponent is responsible to ensure it has received all addenda.

5.3.12 Proposals will not be Opened Publicly

The Proponent is advised that there will not be a public opening of this RFSQ. OECM will open Proposals at a time subsequent to the Closing Date.

5.3.13 Clarification of Proposals

OECM shall have the right at any time after the Closing Date to seek clarification from any Proponent in respect of the Proposal, without contacting any other Proponent.

OECM will exercise this right in a similar manner for all Proponents.

Any clarification sought shall not be an opportunity for the Proponent to either correct errors or to change its Proposal in any substantive manner. Subject to the qualification in this provision, any written information received by OECM from a Proponent in response to a request for clarification from OECM may be considered, if accepted, to form an integral part of the Proposal.

OECM shall not be obliged to seek clarification of any aspect of any Proposal.

5.3.14 Verification of Information

OECM shall have the right, in its sole discretion, to:

- (a) Verify any Proponent's statement or claim made in its Proposal or made subsequently in a clarification, interview, site visit, oral presentation, demonstration, or discussion by whatever means OECM may deem appropriate, including contacting persons in addition to those offered as references, and to reject any Proponent statement or claim, if such statement or claim or its Proposal is patently unwarranted or is questionable; and,
- (b) Access the Proponent's premises where any part of the work is to be carried out to confirm Proposal information, quality of processes, and to obtain assurances of viability, provided that, prior to providing such access, the Proponent and OECM shall have agreed on access terms including pre-notification, extent of access, security and confidentiality. OECM and the Proponent shall each bear its own costs in connection with access to each other's premises.

The Proponent shall co-operate in the verification of information and is deemed to consent to OECM verifying such information, including references.

5.3.15 Proposal Acceptance

Any Proposal shall not necessarily be accepted. Evaluation criteria as set out in Part 3 will form a part of the evaluation process.

5.3.16 RFSQ Incorporated into Proposal

All provisions of this RFSQ are deemed to be accepted by each Proponent and incorporated into each Proposal.

5.3.17 Exclusivity of Contract

The Master Agreement, if any, with the Preferred Proponent will not be an exclusive agreement for the provision of the described Deliverables.

5.3.18 Substantial Compliance

OECM shall be required to reject Proposals, which are not substantially compliant with this RFSQ.

5.3.19 No Publicity or Promotion

No Proponent, including the Preferred Proponent, shall make any public announcement or distribute any literature regarding this RFSQ or otherwise promote itself in connection with this RFSQ or any arrangement entered into under this RFSQ without the prior written approval of OECM.

In the event that a Proponent, including the Preferred Proponent, makes a public statement either in the media or otherwise in breach of this requirement, in addition to any other legal remedy it may have in law, in equity or within the context of this RFSQ, OECM shall be entitled to take all reasonable steps as may be deemed necessary by OECM, including disclosing any information about a Proposal, to provide accurate information and/or to rectify any false impression which may have been created.

5.4 Negotiations, Timelines, Notification and Debriefing

5.4.1 Negotiations with Preferred Proponent

OECM reserves the right to accept or reject any Proposals in whole or in part; to waive irregularities and omissions, if doing so is in the best interests of OECM and its Customers.

The Preferred Proponent shall execute the Master Agreement in the form attached to this RFSQ with negotiated changes, if any, and satisfy any other applicable conditions of this RFSQ within fifteen (15) days of invitation to enter into negotiations. This provision is solely to the benefit of OECM and may be waived by OECM at its sole discretion.

If the Preferred Proponent and OECM cannot execute the Master Agreement within the allotted fifteen (15) days, OECM will, as described in Section 3.5 and 3.6, be at liberty to extend the timeline, request the Preferred Proponent to submit its Best and Final Offer, terminate discussions/negotiations with the Preferred Proponent, or publish one (1) or some of the Suppliers, who have executed Master Agreements within OECM's promotional marketing launch. Other Master Agreements, if successfully negotiated with other Preferred Proponents would be added to OECM's website at a later date.

5.4.2 Failure to Execute a Master Agreement

When the Preferred Proponent successfully reaches an agreement with OECM at the end of the negotiation process in accordance with the evaluation set out in this RFSQ, the Preferred Proponent will be allotted five (5) Business Days to execute the Master Agreement unless otherwise specified by OECM.

If the Preferred Proponent cannot execute the Master Agreement within the allotted timeframe, OECM may rescind the invitation to execute a Master Agreement or publish one (1) or some of the Suppliers, who have executed Master Agreements within OECM's promotional marketing launch. Other Master Agreements, if successfully negotiated with other Preferred Proponents would be added to OECM's website at a later date.

In accordance with the process rules in this Part 5 – Terms and Conditions of the RFSQ Process, there will be no legally binding relationship created with any Proponent prior to the execution of a written agreement.

5.4.3 Master Agreement

If a Master Agreement is subsequently negotiated and awarded to a Preferred Proponent as a result of this RFSQ process:

- (a) Any such Master Agreement will commence upon signature by the duly authorized representatives of OECM and the Preferred Proponent; and,
- (b) May include, but not be limited to, the general Master Agreement terms contained in Appendix B – Form of Master Agreement.

5.4.4 Notification to Other Proponents

Once the Master Agreement is executed, other Proponents will be notified directly in writing and shall be notified by public posting in the same manner that the RFSQ was originally posted of the outcome of the procurement process and the award of the contract.

5.4.5 Debriefing

Any Proponent may request a debriefing after receipt of a notification of award. All requests must be in writing to OECM and should be made within sixty (60) days of notification of award. The intent of the debriefing information session is to aid the Proponent in presenting a better Proposal in subsequent procurement opportunities. Any debriefing provided is not for the purpose of providing an opportunity to challenge the procurement process.

5.4.6 Proposal Dispute Resolution

In the event that the Proponent wishes to review the decision of OECM in respect of any material aspect of the RFSQ process, and subject to having attended a debriefing, the Proponent shall submit a protest in writing to OECM within ten (10) days from such a debriefing.

Any request that is not timely received will not be considered and the Proponent will be notified in writing.

A protest in writing should include the following:

- (a) A specific identification of the provision and/or procurement procedure that is alleged to have been breached;
- (b) A specific description of each act alleged to have breached the procurement process;
- (c) A precise statement of the relevant facts;
- (d) An identification of the issues to be resolved;
- (e) The Proponent's arguments and supporting documentation; and,
- (f) The Proponent's requested remedy.

For the purpose of a protest, OECM will review and address any protest in a timely and appropriate manner. OECM will engage an independent and impartial third party should the need arise.

5.5 Prohibited Communications, and Confidential Information

5.5.1 Confidential Information of OECM

All correspondence, documentation, and information of any kind provided to any Proponent in connection with or arising out of this RFSQ or the acceptance of any Proposal:

- (a) Remains the property of OECM and shall be removed from OECM's premises only with the prior written consent of OECM;
- (b) Must be treated as confidential and shall not be disclosed except with the prior written consent of OECM;
- (c) Must not be used for any purpose other than for replying to this RFSQ and for the fulfillment of any related subsequent agreement; and,
- (d) Must be returned to OECM upon request.

5.5.2 Confidential Information of the Proponent

Except as provided for otherwise in this RFSQ, or as may be required by Applicable Laws, OECM shall treat the Proposal and any information gathered in any related process as confidential, provided that such obligation shall not include any information that is or becomes generally available to the public other than as a result of disclosure by OECM.

During any part of this RFSQ process, OECM or any of its representatives or agents shall be under no obligation to execute a confidentiality agreement.

In the event that a Proponent refuses to participate in any required stage of the RFSQ because OECM has refused to execute any such confidentiality agreement, the Proponent shall receive no points for that particular stage of the evaluation process.

5.5.3 Proponent's Submission

All correspondence, documentation, and information provided in response to or because of this RFSQ may be reproduced for the purposes of evaluating the Proposal.

If a portion of a Proposal is to be held confidential, such provisions must be clearly identified in the Proposal.

5.5.4 Personal Information

Personal Information shall be treated as follows:

- (a) Submission of information – The Proponent should not submit as part of its Proposal any information related to the qualifications or experience of persons who will be assigned to provide the Deliverables unless specifically requested. OECM shall maintain the information for a period of seven (7) years from the time of collection. Should OECM request such information, OECM will treat this information in accordance with the provisions of this section;
- (b) Use – Any personal information as defined in the *Personal Information Protection and Electronic Documents Act, S.C. 2005, c.5* that is requested from a Proponent by OECM shall only be used to select the qualified individuals to undertake the Deliverables and to confirm that the work performed is consistent with these qualifications; and,
- (c) Consent – It is the responsibility of the Proponent to obtain the consent of such individuals prior to providing the information to OECM. OECM will consider that the appropriate consents have been obtained for the disclosure to and use by OECM of the requested information for the purposes described.

5.5.5 Non-Disclosure Agreement

OECM reserves the right to require any Proponent to enter into a non-disclosure agreement satisfactory to OECM.

5.5.6 Freedom of Information and Protection of Privacy Act

The *Freedom of Information and Protection of Privacy Act (Ontario)*, applies to information provided by the Proponent. A Proponent should identify any information in its Proposal, or any accompanying documentation supplied in confidence for which confidentiality is to be maintained by OECM and its Customers. The confidentiality of such information will be maintained by OECM, except as otherwise required by law or by order of a court, tribunal, or the Ontario Privacy Commissioner.

By submitting a Proposal, including any Personal Information requested in this RFSQ, the Proponent agrees to the use of such information for the evaluation process, for any audit of this procurement process, and for contract management purposes.

5.5.7 Intellectual Property

The Proponent shall not use any intellectual property of OECM or Customers including, but not limited to, logos, registered trademarks, or trade names of OECM or Customers, at any time without the prior written approval of OECM and the respective Customer.

5.6 Reserved Rights and Governing Law of OECM

5.6.1 General

In addition to any other express rights or any other rights, which may be, implied in the circumstances, OECM reserves the right to:

- (a) Make public the names of any or all Proponents;

- (b) Request written clarification or the submission of supplementary written information from any Proponent and incorporate such clarification or supplementary written information, if accepted, into the Proposal, at OECM's discretion, provided that any clarification or submission of supplementary written information shall not be an opportunity for the Proponent to correct errors in its Proposal or to change or enhance the Proposal in any material manner;
- (c) Waive formalities and accept Proposals that substantially comply with the requirements of this RFSQ;
- (d) Verify with any Proponent or with a third party any information set out in a Proposal;
- (e) Check references other than those provided by Proponents;
- (f) With supporting evidence, disqualify any Proponent on grounds such as:
 - i. Bankruptcy or insolvency;
 - ii. False declarations;
 - iii. Significant or persistent deficiencies in performance of any substantive requirement or obligation under a prior agreement or agreements;
 - iv. Final judgments in respect of serious crimes or other serious offence; or,
 - v. Professional misconduct or acts or omissions that adversely reflect on the commercial integrity of the Proponent;
- (g) Disqualify any Proponent whose Proposal contains misrepresentations or any other inaccurate or misleading information;
- (h) Disqualify any Proponent whose Proposal is determined by OECM to be non-compliant with the requirements of this RFSQ;
- (i) Disqualify a Proposal based upon the past performance or on inappropriate conduct in a prior procurement process, or where the Proponent has or the principals of a Proponent have previously breached an agreement with OECM, or has otherwise failed to perform such agreement to the reasonable satisfaction of OECM (i.e. has not submitted required reporting and/or Cost Recovery Fees to OECM);
- (j) Disqualify any Proponent, who, in relation to this RFSQ or the evaluation and selection process, has engaged directly or indirectly in any form of political or other lobbying whatsoever to influence the selection of the Supplier.
- (k) Disqualify the Proponent who has been charged or convicted of an offence in respect of an agreement with OECM, or who has, in the opinion of OECM, engaged in any illegal business practices, including activities such as bid-rigging, price-fixing, bribery, fraud, coercion or collusion, unethical conduct, including lobbying as described above or other forms of deceitfulness, or other inappropriate communications offering gifts to any employees, officers, agents, elected or appointed officials or other representatives of OECM, or where the Proponent reveals a Conflict of Interest or Unfair Advantage in its Proposal or a Conflict of Interest or evidence of any Unfair Advantage is brought to the attention of OECM;
- (l) Disqualify any Proposal of any Proponent who has breached any Applicable Laws or who has engaged in conduct prohibited by this RFSQ, including where there is any evidence that the Proponent or any of its employees or agents colluded with any other Proponent, its employees or agents in the preparation of the Proposal;
- (m) Make changes, including substantial changes, to this RFSQ provided that those changes are issued by way of addenda in the manner set out in this RFSQ;
- (n) Accept or reject a Proposal if only one (1) Proposal is submitted;
- (o) Reject a Subcontractor proposed by a Proponent within a Consortium;
- (p) Select any Proponent other than the Proponent whose Proposal reflects the lowest cost to OECM;

- (q) Cancel this RFSQ process at any stage and issue a new RFSQ for the same or similar requirements, including where:
- i. OECM determines it would be in the best interest of OECM not to award a Master Agreement,
 - ii. the Proposal prices exceed the bid prices received by OECM for the Deliverables acquired of a similar nature and previously done work,
 - iii. the Proposal prices exceed the costs OECM or its Customers would incur by doing the work, or most of the work, with its own resources,
 - iv. the Proposal prices exceed the funds available for the Deliverables, or,
 - v. the funding for the acquisition of the proposed Deliverables has been revoked, modified, or has not been approved,

and where OECM cancels this RFSQ, OECM may do so without providing reasons, and OECM may thereafter issue a new request for Proposals, request for qualifications, sole source, or do nothing;

- (r) Discuss with any Proponent different or additional terms to those contained in this RFSQ or in any Proposal;
- (s) Accept any Proposal in whole or in part;

and these reserved rights are in addition to any other express rights or any other rights which may be implied in the circumstances and OECM shall not be liable for any expenses, costs, losses or any direct or indirect damages incurred or suffered by any Proponent or any third party resulting from OECM exercising any of its express or implied rights under this RFSQ.

By submitting a Proposal, the Proponent authorizes the collection by OECM of the information set out under (d) and (e) in the manner contemplated in those subparagraphs.

5.6.2 Rights of OECM – Proponent

In the event that the Preferred Proponent fails or refuses to execute the Master Agreement within allotted time from being notified, OECM may, in its sole discretion:

- (a) Extend the period for concluding the Master Agreement, provided that if substantial progress towards executing the Master Agreement is not achieved within a reasonable period of time from such extension, OECM may, in its sole discretion, terminate the discussions;
- (b) Exclude the Preferred Proponent from further consideration and begin discussions with the next highest scoring Proponent without becoming obligated to offer to negotiate with all Proponents; or,
- (c) Exercise any other applicable right set out in this RFSQ including, but not limited to, cancelling the RFSQ and issuing a new RFSQ for the same or similar Deliverables.

OECM may also cancel this RFSQ in the event the Preferred Proponent fails to obtain any of the permits, licences, and approvals required pursuant to this RFSQ.

5.6.3 No Liability

The Proponent agrees that:

- (a) Any action or proceeding relating to this RFSQ process shall be brought in any court of competent jurisdiction in the Province of Ontario and for that purpose the Proponent irrevocably and unconditionally attorns and submits to the jurisdiction of that Ontario court;
- (b) It irrevocably waives any right to and shall not oppose any Ontario action or proceeding relating to this RFSQ process on any jurisdictional basis; and,
- (c) It shall not oppose the enforcement against it, in any other jurisdiction, of any judgement or order duly obtained from an Ontario court as contemplated by this RFSQ.

The Proponent further agrees that if OECEM commits a material breach of OECEM's obligations pursuant to this RFSQ, OECEM's liability to the Proponent, and the aggregate amount of damages recoverable against OECEM for any matter relating to or arising from that material breach, whether based upon an action or claim in contract, warranty, equity, negligence, intended conduct, or otherwise, including any action or claim arising from the acts or omissions, negligent or otherwise, of OECEM, shall be no greater than the Proposal preparation costs that the Proponent seeking damages from OECEM can demonstrate. In no event shall OECEM be liable to the Proponent for any breach of OECEM's obligations pursuant to this RFSQ, which does not constitute a material breach thereof. The Proponent acknowledges and agrees that the provisions of the *Broader Public Sector Accountability Act, 2010* shall apply notwithstanding anything contained herein.

5.6.4 Assignment

The Proponent shall not assign any of its rights or obligations hereunder during this RFSQ process without the prior written consent of OECEM. Any act in derogation of the foregoing shall be null and void.

5.6.5 Entire RFSQ

This RFSQ and all Appendices form an integral part of this RFSQ.

5.6.6 Priority of Documents

In the event of any inconsistencies between the terms, conditions, and provisions of the main part of the RFSQ and the Appendices, the RFSQ shall prevail over the Appendices during this RFSQ process.

5.6.7 Disqualification for Misrepresentation

OECEM may disqualify the Proponent or rescind a Master Agreement subsequently entered if the Proponent's Proposal contains misrepresentations or any other inaccurate, misleading or incomplete information.

5.6.8 References and Past Performance

The evaluation may include information provided by the Proponent's references and may also consider the Proponent's past performance with OECEM and/or its Customers.

5.6.9 Cancellation

OECEM may cancel or amend the RFSQ process without liability at any time.

5.6.10 Competition Act

Under Canadian law, a Proposal must be prepared without conspiracy, collusion, or fraud. For more information, refer to the Competition Bureau website at <http://www.competitionbureau.gc.ca/eic/site/cb-bc.nsf/eng/home>, and in particular, part VI of the *Competition Act*, R.S.C. 1985, c. C-34.

5.6.11 Trade Agreements

The Proponent should note that procurements coming within the scope of either Chapter 5 of the Canadian Free Trade Agreement, Chapter 19 of the Comprehensive Economic and Trade Agreement ("CETA") or within the scope of the Trade and Cooperation Agreement between Quebec and Ontario are subject to such agreements, although the rights and obligations of the parties shall be governed by the specific terms of this RFSQ.

For more information, refer to the following:

- (a) Canadian Free Trade Agreement website at <https://www.cfta-alec.ca/>;
- (b) Trade and Cooperation Agreement between Quebec and Ontario at <https://www.cfta-alec.ca/wp-content/uploads/2017/07/OQTC-Consolidated-Jan-24-2017.pdf>; and,

- (c) Comprehensive Economic and Trade Agreement at <http://www.international.gc.ca/gac-amc/campaign-campagne/ceta-aecg/index.aspx?lang=eng>.

5.6.12 Governing Law

The terms and conditions in this Part 5:

- (a) Are included for greater certainty and are intended to be interpreted broadly and separately (with no particular provision intended to limit the scope of any other provision);
- (b) Are non-exhaustive (and shall not be construed as intending to limit the pre-existing rights of the parties to engage in pre-contractual discussions in accordance with the common law governing direct commercial negotiations); and,
- (c) Are to be governed by and construed in accordance with the laws of the province or territory within which the Customer is located and the federal laws of Canada applicable therein.

[End of Part 5]

APPENDIX A – DEFINITIONS

Unless otherwise specified in this RFSQ, capitalized words and phrases have the meaning set out in Appendix B – Form of Master Agreement attached to this RFSQ.

“Applicable Law” means any common law requirement and all applicable and enforceable statutes, regulations, directives, policies, administrative interpretations, orders, by-laws, rules, guidelines, approvals and other legal requirements of any government and/or regulatory authority in effect from time to time;

“Authorized Reseller” means the Manufacturer’s products the Supplier is authorized by the Manufacturer of the Products to market, advertise, sell and warrant the Products directly to Customers on the Manufacturer’s behalf as an installer, distributor, contractor or trade entity;

“Broader Public Sector” or **“BPS”** means:

- (a) Select classified, non-classified and hydro entities (referred to as Other Included Entities in the Management Board of Cabinet Procurement Directive);
- (b) The Legislative Assembly;
- (c) Every municipality in Ontario as defined in the *Municipal Affairs Act and the Municipal Act*;
- (d) Every regional municipality in Ontario as defined in the *Regional Municipalities Act*;
- (e) The District Municipality of Muskoka as described in the *District Municipality of Muskoka Act*;
- (f) Every local board in Ontario as defined in the *Municipal Affairs Act and the Municipal Act*;
- (g) Every university in Ontario;
- (h) Every college of applied art and technology in Ontario;
- (i) Every post-secondary institution in Ontario, the enrollments of which are used to calculate annual operating grant entitlement;
- (j) Every school board in Ontario as defined in the *Education Act*;
- (k) Every hospital listed in the Schedule to the Classification of Hospitals Regulations made under the *Public Hospitals Act*; and,
- (l) Every private hospital operated under the authority of a licence issued under the *Private Hospitals Act* including:
 - i. Community Health Centres; and,
 - ii. Community Care Access Locations;

See <https://www.ontario.ca/page/broader-public-sector-accountability>;

“Business Day” or **“Day”** means Monday to Friday between the hours of 8:00 a.m. to 5:00 p.m., except when such a day is a public holiday, as defined in the *Employment Standards Act* (Ontario), or as otherwise agreed to by the parties in writing;

“Closing Date” means the Proposal submission date and time as set out in OTP and in Section 5.1.1 and may be amended from time to time in accordance with the terms of this RFSQ;

“Confidential Information” means confidential information of OECM and/or any Customer (other than confidential information which is disclosed to the Preferred Proponent in the normal course of the RFSQ) where the confidential information is relevant to the Deliverables required by the RFSQ, its pricing or the RFSQ evaluation process, and includes all information concerning the business or affairs of the party or its directors, governors, trustees, officers or employees that is of a confidential nature, which information if in written or other tangible form, is clearly designated as confidential, or if disclosed orally, is designated as confidential in a written memorandum delivered by the disclosing party promptly following such disclosure. For the purposes of greater certainty, Confidential Information shall:

- (a) Include: (i) all new information derived at any time from any such Confidential Information whether created by OECEM, the Customer, the Proponent or any third-party; (ii) all information (including Personal Information) that OECEM or the Customer is obliged, or has the discretion, not to disclose under provincial or federal legislation; and, (iii) pricing under this RFSQ;
- (b) not include information that: (i) is or becomes generally available to the public without fault or breach on the part of the disclosing party of any duty of confidentiality owed by it hereunder; (ii) the disclosing party can demonstrate to have been rightfully obtained it, without any obligation of confidence, from a third-party who had the right to transfer or disclose it to the disclosing party free of any obligation of confidence; (iii) the disclosing party can demonstrate to have been rightfully known to or in the possession of it at the time of disclosure, free of any obligation of confidence when disclosed; or (iv) is independently developed by the disclosing party; but the exclusions in this subparagraph shall in no way limit the meaning of Personal Information or the obligations attaching thereto under the Contract or at law;

“Conflict of Interest” includes, but is not limited to, any situation or circumstance where:

- (a) in relation to the RFSQ process, the Proponent has an unfair advantage or engages in conduct, directly or indirectly, that may give it an unfair advantage, including, but not limited to (i) having or having access to information in the preparation of its Proposal that is confidential to OECEM and not available to other respondents; (ii) communicating with any person with a view to influencing preferred treatment in the RFSQ process; or (iii) engaging in conduct that compromises or could reasonably be seen to compromise the integrity of the open and competitive RFSQ process and render that process non-competitive and unfair; or,
- (b) in relation to the performance of its contractual obligations in an OECEM contract, the Proponent’s other commitments, relationships or financial interests (i) could or could reasonably be seen to exercise an improper influence over the objective, unbiased and impartial exercise of its independent judgement; or (ii) could or could reasonably be seen to compromise, impair or be incompatible with the effective performance of its contractual obligations;

“Consortium” means when more than one (1) business entities (i.e. Consortium members) agree to work together and submit one (1) Proposal to satisfy the requirements of the RFSQ. One (1) of the Consortium members shall identify itself as the Proponent and assume full responsibility and liability for the work and actions of all Consortium members;

“Cost Recovery Fee” or **“CRF”** means a fee, which contributes to the recovery of OECEM’s operating costs as a not-for-profit/non share capital corporation, which is based on the before tax amount invoiced by the Supplier to Customers for Deliverables acquired through OECEM’s competitively sourced agreements. Once Customer-Supplier Agreements have been executed, this fee is remitted by the Supplier to OECEM on a quarterly basis;

“Customer” is typically an organization such as educational entities (e.g. school boards or authorities, Provincial and Demonstration Schools Branch with the Ontario Ministry of Education, colleges, and universities, and may also include Private Schools and Private Career Colleges), Crown corporations, First Nations federal agencies, health and social service entities, municipalities, not-for-profit organizations, provincially funded organizations (“PFO”), shared service organizations, utilities and local boards, any other Ontario Public Sector and Broader Public Sector agencies, boards or commissions or similar entities not mentioned here;

“Customer-Supplier Agreement” or **“CSA”** means a schedule attached to the Master Agreement, which is executed between Customers and a Supplier for the provision of the Deliverables in the RFSQ;

“DAP” means Delivered-at-place (DAP) is an international trade term used to describe a deal in which a Supplier agrees to pay all costs and suffer any potential losses of moving goods sold to a specific location. In DAP agreements, the Customer is responsible for paying import duties and any applicable taxes, including clearance and local taxes, once the shipment has arrived at the specified destination.

“DDP” means Delivered Duty Paid (“DDP”) a delivery agreement whereby the Supplier assumes all of the responsibility, risk, and costs associated with transporting goods until the buyer receives or transfers them at the destination port. This includes, but is not limited to shipping costs, export and import duties, insurance, and any other expenses incurred during shipping to an agreed-upon location in the buyer’s country.

“Deliverable” means all Products to be provided or related Products performed by the Supplier, under the Master Agreement, and includes everything that is necessary to be supplied, provided or delivered by the Supplier within scope of the resulting Master Agreement;

“Eligible Proposal” means a Proposal that meets or exceeds the prescribed requirement, proceeding to the next stage of evaluation;

“Master Agreement” or **“Agreement”** means the agreement to be made between the Preferred Proponent and OECM based on the template attached as Appendix B – Form of Master Agreement with negotiated changes, together with all schedules and appendices attached thereto and all other documents incorporated by reference therein, as amended from time to time by agreement between OECM and the Supplier;

“OECM” means the Ontario Education Collaborative Marketplace;

“OECM’s Deadline for Issuing Final Addenda” means the date and time as set out in Section 5.1.1 of this RFSQ and may be amended from time to time in accordance with the terms of this RFSQ;

“Ontario Proposals Portal” or **“OTP”** means the electronic tendering platform <https://ontariotenders.app.jaggaer.com/esop/nac-host/public/web/login.html> through which a Proponent’s Proposal must be submitted by the Closing Date;

“PFO” means a provincially funded organization;

“Personal Information” has the same definition as in subsection 2(1) of FIPPA and in subsection 2(1) of MFIPPA, that is, recorded information about an identifiable individual or that may identify an individual and includes all such information obtained by the Proponent from OECM or the Customer or created by the Proponent pursuant to the RFSQ;

“Preferred Proponent” means the Proponent that is invited into negotiations in accordance with the evaluation process set out in this RFSQ;

“Proponent” means an entity that submits a Proposal in response to this RFSQ and, as the context suggest, refers to a potential Proponent;

“Proposal” means all documentation and information submitted by a Proponent in response to the RFSQ;

“Purchasing Card” or **“P-Card”** means the corporate charge cards used by the Customer, as may be changed from time to time;

“Rates” means the prices, in Canadian funds, for standard lab animal fees and supplies and any custom feed formulations in the Customer’s CSA or as mutually agreed upon between the Customer and the Supplier;

“Request for Supplier Qualifications” or **“RFSQ”** means this Request for Supplier Qualifications #2022-406 issued by OECM, including all appendices and addenda thereto;

“Second Stage Selection Process” or **“Second Stage”** means an optional process for a request from one (1) or more Suppliers via a Second Stage tool (e.g. Purchase Order (“PO”) or Customer’s process (e.g. directly or via an online e.tendering platform)) from a Customer or from OECM on behalf of a Customer, seeking information and Rates for relevant Services specific to a Customer’s organization;

“Product” means all Products to be provided by the Supplier, under the Master Agreement, and includes everything that is necessary to be supplied, provided or delivered by the Supplier;

“Subcontractor” includes the Supplier’s subcontractors or third-party providers or their respective directors, officers, agents, employees or independent contractors, who shall fall within the meaning of Supplier for the purposes of the Master Agreement as mutually agreed upon by the Customer;

“Supplier” means a Preferred Proponent who has fully executed a Master Agreement with OECM and has assumed full liability and responsibility for the provision of Deliverables pursuant to the Master Agreement either as a single Supplier or a lead Supplier engaging other suppliers or Subcontractors;

“Term” has the meaning set out in Part 1 and Part 4 of this RFSQ;

“Unfair Advantage” means any conduct, direct or indirect, by a Proponent that may result in gaining an unfair advantage over other Proponents, including, but not limited to (i) possessing, or having access to, information in the preparation of its Proposal that is confidential to OECM and which is not available to other Proponents, (ii) communicating with any person with a view to influencing, or being conferred preferred treatment in, the RFSQ process, or (iii) engaging in conduct that compromises or could be seen to compromise the integrity of the RFSQ process and result in any unfairness; and,

“Zone” means the OECM geographical boundaries within the Province of Ontario as identified in Appendix C – OECM Geographical Zones.

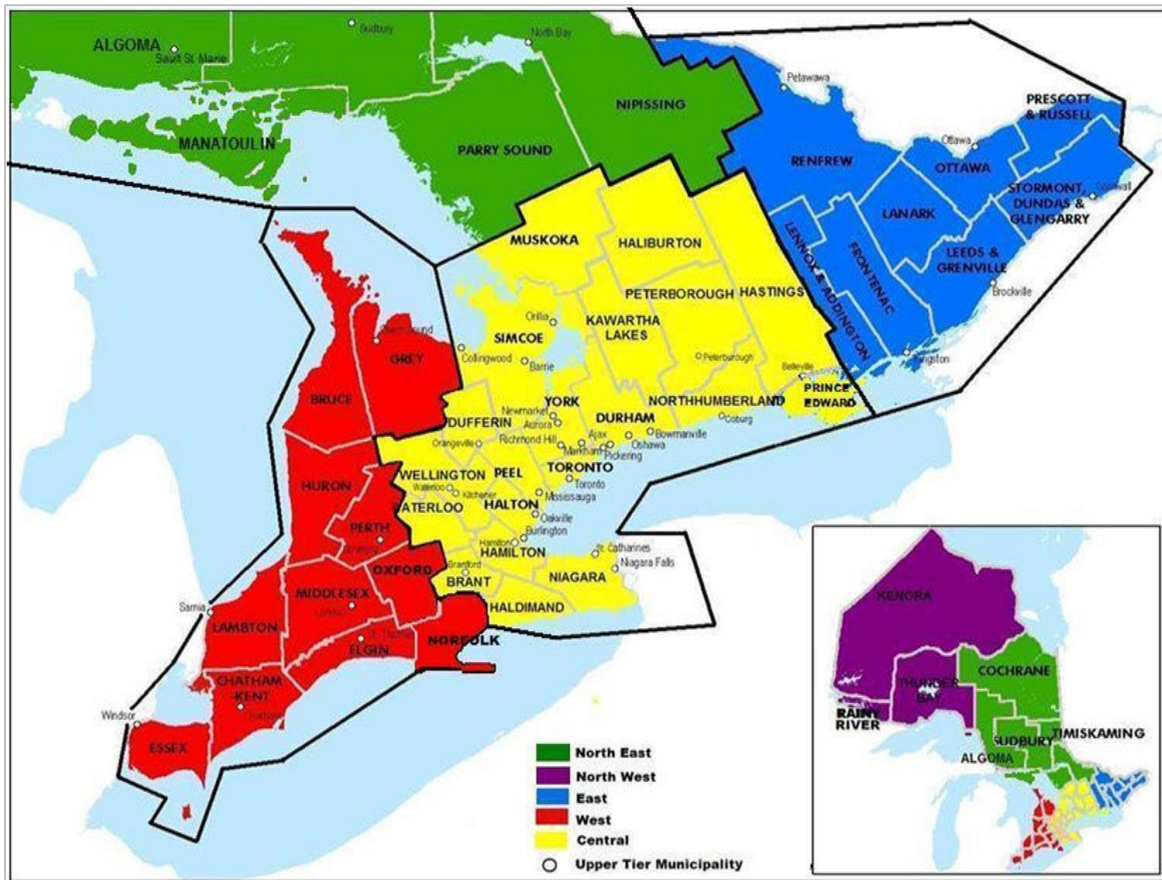
APPENDIX B – FORM OF MASTER AGREEMENT

This appendix is posted as a separate PDF document on OTP.

APPENDIX C - OEMC GEOGRAPHICAL ZONES

OECM Customers are located in five (5) geographical Zones throughout the Province of Ontario.

- (a) Central Zone;
- (b) East Zone;
- (c) North East Zone;
- (d) North West Zone; and,
- (e) West Zone.



APPENDIX D – OECM SCHOOL BOARD, COLLEGE AND UNIVERSITY CUSTOMERS IN ONTARIO

Zones	School Board Customers		College Customers	University Customers	
Central	Brant Haldimand Norfolk Catholic District School Board ("CDSB")	Hastings and Prince Edward DSB	Waterloo Region DSB	Centennial College of Applied Arts and Technology ("CAAT")	Brock University
	Conseil scolaire catholique MonAvenir	Kawartha Pine Ridge DSB	Wellington CDSB	Conestoga College Institute of Technology and Advanced Learning	McMaster University
	Conseil scolaire Viamonde	Niagara CDSB	York CDSB	Durham CAAT	OCAD University
	District School Board ("DSB") of Niagara	Peel DSB	York Region DSB	Fleming CAAT	Ryerson University
	Dufferin-Peel CDSB	Peterborough Victoria Northumberland and Clarington CDSB		George Brown CAAT	Trent University
	Durham CDSB	Simcoe County DSB		Georgian CAAT	University of Guelph
	Durham DSB	Simcoe Muskoka CDSB		Humber College Institute of Technology and Advanced Learning	University of Ontario Institute of Technology
	Grand Erie DSB	Toronto CDSB		Loyalist CAAT	University of Toronto
	Halton CDSB	Toronto DSB		Mohawk CAAT	University of Waterloo
	Halton DSB	Trillium Lakelands DSB		Niagara CAAT	Wilfrid Laurier University
	Hamilton-Wentworth CDSB	Upper Grand DSB		Seneca CAAT	York University
Hamilton-Wentworth DSB	Waterloo CDSB		Sheridan College Institute of Technology and Advanced Learning		
East	Algonquin and Lakeshore CDSB	Conseil scolaire de district catholique ("CSDC") de l'Est Ontarien	Renfrew County CDSB	Algonquin CAAT	Carleton University
	CDSB of Eastern Ontario	Limestone DSB	Renfrew County DSB	Canadore CAAT	Queen's University
	Conseil des écoles catholiques du Centre-Est	Ottawa CDSB	Upper Canada DSB	La Cité collégiale	University of Ottawa
	Conseil des écoles publiques de l'Est de l'Ontario	Ottawa-Carleton DSB		St. Lawrence CAAT	
North East	Algoma DSB	Conseil scolaire public du Nord-Est de l'Ontario	Northeastern CDSB	Cambrian CAAT	Algoma University
	Conseil scolaire catholique de district des Grandes Rivières	DSB Ontario North East	Rainbow DSB	Collège Boréal	Laurentian University
	Conseil scolaire catholique du Nouvel-Ontario	Huron-Superior CDSB	Sudbury CDSB	Northern CAAT	Nipissing University
	Conseil scolaire catholique Franco-Nord	Near North DSB		Sault CAAT	
	Conseil scolaire public du Grand Nord de l'Ontario	Nipissing-Parry Sound CDSB			
North West	CSDC des Aurores Boréales	Lakehead DSB	Superior North CDSB	Confederation CAAT	Lakehead University
	Keewatin-Patricia DSB	Northwest CDSB	Superior-Greenstone DSB		
	Kenora CDSB	Rainy River DSB	Thunder Bay CDSB		
West	Avon Maitland DSB	Greater Essex County DSB	St. Clair CDSB	Fanshawe CAAT	University of Windsor
	Bluewater DSB	Huron-Perth CDSB	Thames Valley DSB	Lambton CAAT	University of Western Ontario
	Bruce-Grey CDSB	Lambton Kent DSB	Windsor-Essex CDSB	St. Clair CAAT	
	Conseil scolaire catholique Providence	London District Catholic School Board			

APPENDIX E – OEMC PERFORMANCE MANAGEMENT SCORECARD

Master Agreement performance means the Supplier aligns with OEMC's three (3) pillars of Savings, Choice and Service, supporting the growth of the Master Agreement among Customers, and providing quality Services at competitive Rates.

Supplier performance means the Supplier meets or exceeds the performance requirements described below and adheres to all the other contractual requirements.

As part of OEMC's efforts to provide greater value to Customers, OEMC has implemented a Supplier Recognition Program ("SRP"). Through the SRP, OEMC will objectively assess Supplier's performance using an open, fair and transparent framework to recognize and reward top-performing suppliers on an annual basis.

To ensure Master Agreement requirements are met, the Supplier's performance will be measured and tracked by OEMC to ensure:

- (a) On time delivery of high-quality Deliverables;
- (b) Customer satisfaction;
- (c) On-time Master Agreement activity reporting to OEMC;
- (d) On-time Cost Recovery Fee remittance; and,
- (e) Continuous improvement.

Reporting, as described in Appendix F – Reporting Requirements is mandatory for the Supplier to submit as they provide evidence and justification of adherence to the Master Agreement. Through consolidation of reporting information, OEMC provides Customers a thorough understanding of the Supplier's performance aiding the adoption of the Master Agreement.

By providing the reports, OEMC is able to analyze and maintain the integrity of the Supplier's performance.

Failure, by the Supplier, to provide accurate reports by the due dates set out in Appendix F – Reporting Requirements may be deemed poor performance and will reflect on the Supplier's Performance Management Scorecard and SRP results.

During the Term, the Supplier shall collect and report the agreed upon results of the performance measures as requested by OEMC. The Performance Management Scorecard and other performance indicators will be used to measure the Supplier's performance throughout the Term, ensuring Customers receive appropriate Product on time. The Supplier's performance score will be considered when OEMC contemplates Master Agreement decisions such as:

- (a) The approval or rejection of the Supplier's request to add other related Resources to the Master Agreement;
- (b) Master Agreement extensions; and,
- (c) Master Agreement termination.

The Supplier shall maintain accurate records to facilitate the required performance management reporting requirements related to OEMC and Customer KPIs.

During the business review, OEMC will review the KPIs with the Supplier. The KPIs include but are not limited to the following:

Supplier Provided Customer Performance Measures		
Key Performance Indicator	Performance Measurement	Performance Goal
Order Fill Rate	Percentage (%) of Customer orders delivered	95% or greater
On Time Fill Rate	Percentage (%) of Customer orders delivered within the agreed-upon lead time	95% or greater

Supplier Provided Customer Performance Measures		
Key Performance Indicator	Performance Measurement	Performance Goal
Accuracy of Invoices	Percentage (%) of invoices issued to the Customer with correct information (e.g. right Products, quantity and Rates)	98% or greater
Product Quality	Percentage (%) of shipped Products received undamaged and with correct products and quantities as orders by the Customers	98% or greater
Customer Issues – Number of Customer complaints	Total of Customer complaints quarterly out of total Customer requests	2% or less

OECM Evaluation of Supplier's Performance		
Key Performance Indicator	Performance Measurement	Performance Goal
On time executed CSA submissions	Within 30 days of execution	98% of the time
On time and completed KPI Report submissions	8th Business Day following each quarter	98% of the time
On time and completed Integrated Reporting Template submission, including: - Spend Report; - CSA Status Report; and, - Second Stage Report	8th Business Day following each quarter	98% of the time
On time Cost Recovery Fee Payment Remittance	May 15, August 15, November 15 and February 15	98% of the time
Response Time to OECM Inquiries	One (1) Business Day	98% of the time
Price Refresh Submissions	By one hundred and twenty (120) days prior to price refresh effective date	98% of the time
Updated Supplier Insurance Certificate and WSIB Certificate Submissions	On expiry of the certificates	98% of the time

Other KPIs, as mutually agreed upon between the Supplier and OECM, may be added during the Term.

Customer may, when executing a Customer-Supplier Agreement, seek other KPIs.

Penalties and Rewards

The Supplier shall be responsible for all liquidated damages incurred by the Customers as a result of Supplier's failure to perform according to the Master Agreement and/or Customer-Supplier Agreement. Additional penalties for failure to meet or rewards for exceeding the Master Agreement and/or Customer-Supplier Agreement requirements may be mutually agreed upon between the Customer and the Supplier, at the time of Customer-Supplier Agreement execution. Any penalty and/or reward shall be reported to OECM.

APPENDIX F – SUPPLIER’S REPORTING REQUIREMENTS

Once CSAs have been executed, the Supplier must provide the following reports to OEMC for the Term. Reports shall be submitted via email in Microsoft Excel format according to the frequency set out below.

Supplier Reporting Requirements		
Reports	Frequency	Due Date
<u>Integrated Reporting Template</u>		
1. Spend Report (inclusive of all associated purchases) including but not limited to: (a) Customer’s name; (b) Invoice number and date; (c) Product Category (Standard/Supplies/Custom); (d) Manufacturer’s Product number; (e) Supplier’s Product number; (f) Product description; (g) Unit of measure; (h) Quantity shipped per unit of measure; (i) List Rate per Unit of Measure; (j) OEMC Rate per Unit of Measure; (k) Total per Product; (l) Savings (i.e. list Rate minus discount, financial incentives); and, (m) Cost Recovery Fees (including HST).	Quarterly (calendar)	8th Business Day following each quarter
2. CSA Status Report including, but not limited to: (a) The number of executed CSAs and those pending execution.		
3. Second Stage Selection Process Report including, but not limited to: (a) Customer’s name; (b) Reference number; (c) Number of requests received and submitted; (d) Product requirement (e.g. type, committed volume); (e) Resulting savings; and, (f) Status (e.g. complete, due date to return to Customer).		
<u>Other Reports:</u>		
Key Performance Indicators (“KPIs”) Report - As set out in Appendix E– Supplier’s Performance Management Scorecard	Quarterly (calendar)	8th Business Day following each quarter
Specific Customer Reports - As requested including but not limited to: (a) Sales report; (b) Back order; (c) Delivery report; Customers may require other reporting. The Supplier will work with Customers to develop reports that are relevant to Customer’s needs including customized reporting, as required. The details of such reports will be set out in each CSA.	As requested	As requested

OECM Ad Hoc Reports - As requested and mutually agreed upon (e.g. Collaborative Spend)	As requested	As requested
--	--------------	--------------

Final reporting requirements will be determined during negotiations.

APPENDIX G – OECEM's SUPPLIER CODE OF CONDUCT

The Supplier will take every measure to comply with OECEM's Supplier Code of Conduct ("SCC") principles set out below and to adopt behaviours and practices that are in alignment with these principles or those of OECEM's Customers as mutually agreed upon between the Customer and Supplier. OECEM's core values are in alignment with and entrenched within the key principles of the SCC. The SCC applies to the Supplier's owners, employees, agents, partners and subcontractors who provide Products to OECEM and/or Customers.

The Supplier will manage their operations according to the most stringent standards of ethical business, integrity and equity. The Supplier must therefore:

- (a) Refrain from engaging in any form of non-competitive or corrupt practice, including collusion, unethical bidding practices, extortion, bribery and fraud;
- (b) Ensure that responsible business practices are used, including ensuring that business continuity and disaster recovery plans are developed, maintained and tested in accordance with applicable regulatory, contractual and service level requirements, and that healthy and safe workplaces that comply with relevant health and safety laws are provided;
- (c) Ensure the protection of the confidential and personal information they receive from OECEM, and only use this information as part of their business relations with OECEM;
- (d) Comply with intellectual property rights relating to the Product provided to OECEM and its Customers;
- (e) Never place an OECEM employee in a situation that could compromise his/her ethical behaviour or integrity or create a conflict of interest;
- (f) Divulge all actual and potential conflicts of interest to OECEM; and,
- (g) Disclose to OECEM any behaviour deemed unethical on the part of an OECEM employee.

Also, the Supplier shall:

- (a) Comply with all foreign and domestic applicable federal/provincial/municipal laws and regulations including, but not limited to the environment, health and safety, labour and employment, human rights and product safety and anti-corruption laws, trade agreements, conventions, standards, and guidelines, where the Products are provided to OECEM Customers. Fair competition is to be practised in accordance with applicable laws. All business activities and commercial decisions that restrict competition or may be deemed to be uncompetitive are to be avoided;
- (b) Not try to gain improper advantage or engage in preferential treatment with OECEM employees and Customers. The Supplier must avoid situations that may adversely influence their business relationship with OECEM or can be directly or indirectly perceived as a conflict of interest and interfere with the provision of the Products to OECEM or its Customers. The Supplier must disclose any actual or potential conflicts of interest promptly to OECEM;
- (c) Never offer to OECEM staff bribes, payments, gifts of entertainment or any type of transactions, inducements, services, discounts and/or benefits that may compromise or appear to compromise an OECEM's employees' ability to make business decisions in the best interest of OECEM and its Customers. If a Supplier is unsure whether a gift or entertainment offer to an OECEM employee complies with OECEM's SCC, the Supplier should consult with the intended recipient's manager;
- (d) Not engage in any improper conduct to gain influence or competitive advantage especially that which would put OECEM or its Customers at risk of violating anti-bribery and/or anti-corruption laws. The Supplier must ensure that the requirements of all these applicable laws are met, and not engage in any form of corrupt practices including extortion, fraud or bribery;
- (e) Ensure that any outsourcing and/or subcontracting used to fulfill the Products are identified and approved by the Customer and monitored to ensure compliancy with contractual obligations and adherence to OECEM's SCC. Supplier's employees, subcontractors and other service providers must adhere to the requirements of the SCC, which must be made available as necessary. The Supplier must also ensure that its subcontractors and other service providers are paid properly and promptly to avoid any disruption in the provision of the Products by the Supplier to OECEM or its Customers;

- (f) Maintain workplace professionalism and respect for the dignity of all employees, Customers, and individuals. The Supplier must never exercise, tolerate or condone harassment, discrimination, violence, retaliation and any other inappropriate behaviour;
- (g) Abide by applicable employment standards, labour, non-discrimination and human rights legislation. Where laws do not prohibit discrimination, or where they allow for differential treatment, the expectation of the Supplier is to be committed to non-discrimination principles and not to operate in an unfair manner. The Supplier must be able to demonstrate that their workplaces operate under the following principles:
 - i. Child labour is not accepted;
 - ii. Discrimination and harassment are prohibited, including discrimination or harassment based on any characteristic protected by law;
 - iii. Employees are free to raise concerns and speak up without fear of reprisal;
 - iv. Appropriate and reasonable background screenings, including investigations for prior criminal activity, have been completed to ensure integrity and character of the Supplier's employees; and,
 - v. Clear and uniformly applied employment standards are used that meet or exceed legal and regulatory requirements;
- (h) Provide healthy and safe workplaces for their employees. These workplaces must comply with applicable health and safety laws, statutes and regulations to ensure a safe and healthy work environment. Employers must also ensure that their employees are properly trained and that they have easy access to information and instructions pertaining to health and safety practices; and,
- (i) Give high priority to environmental issues and implement initiatives to foster sound environmental management through practices that prevent pollution and preserve resources. The Supplier must conduct business in an environmentally responsible and sustainable manner. The Supplier must comply with all applicable environmental laws, statutes and regulations, including, but not limited to, waste disposal (proper handling of toxic and hazardous waste), air emissions and pollution, to ensure that they meet all legal requirements and strive to prevent or mitigate adverse effects on the environment with a long-term objective of continual improvement.

The Supplier is expected to:

- (a) Abide by OECM's SCC;
- (b) Report violations of the SCC or identify any Customer requests that might constitute violations; and,
- (c) Cooperate and collaborate with OECM and bring about the resolution of SCC compliance issues.

Compliance with SCC principles is a criterion that is taken into consideration in OECM's supplier selection process and ongoing performance and relationship management.

The practices adopted by the Supplier must be verifiable. Such verification may be conducted by way of a Supplier's self-evaluation and/or an audit completed by OECM at its discretion. The Supplier must provide, upon request, OECM with documents attesting to their compliance with the SCC.

In addition, OECM may elect to visit the Suppliers' facilities if OECM so chooses. Appropriate notice will be provided to the Supplier. Whenever a situation of non-compliance is identified, OECM will endeavor to work with the Supplier in order to develop a corrective plan to resolve the non-compliant issues in a timely manner.

Failure to comply with OECM's SCC may result in termination of this Master Agreement.

For more information, visit OECM's website at <https://oecm.ca/suppliers/>

APPENDIX H – SUPPLIER’S ESCALATION PROCESS AND CONTACT INFORMATION

The Proponent shall complete this appendix, posted as a separate Microsoft Word document, and upload it into OTP.

Department/Person of Contact	Service Hours	Email	Telephone